

Research
Intelligent Manufacturing—Review

Smart Manufacturing and Intelligent Manufacturing: A Comparative Review

Baicun Wang^{a,b,c}, Fei Tao^d, Xudong Fang^{e,*}, Chao Liu^f, Yufei Liu^c, Theodor Freiheit^b^a State Key Laboratory of Fluid Power and Mechatronic Systems, School of Mechanical Engineering, Zhejiang University, Hangzhou 310027, China^b Department of Mechanical Engineering, University of Michigan, Ann Arbor, MI 48109, USA^c Chinese Academy of Engineering, Beijing 100088, China^d School of Automation Science and Electrical Engineering, Beihang University, Beijing 100191, China^e School of Mechanical Engineering, Xi'an Jiaotong University, Xi'an 710049, China^f School of Engineering, Cardiff University, Cardiff CF24 3AA, UK

ARTICLE INFO

Article history:

Received 27 March 2020

Revised 17 July 2020

Accepted 20 July 2020

Available online 20 September 2020

Keywords:

Smart manufacturing

Intelligent manufacturing

Industry 4.0

Human-cyber-physical system (HCPS)

ABSTRACT

The application of intelligence to manufacturing has emerged as a compelling topic for researchers and industries around the world. However, different terminologies, namely smart manufacturing (SM) and intelligent manufacturing (IM), have been applied to what may be broadly characterized as a similar paradigm by some researchers and practitioners. While SM and IM are similar, they are not identical. From an evolutionary perspective, there has been little consideration on whether the definition, thought, connotation, and technical development of the concepts of SM or IM are consistent in the literature. To address this gap, the work performs a qualitative and quantitative investigation of research literature to systematically compare inherent differences of SM and IM and clarify the relationship between SM and IM. A bibliometric analysis of publication sources, annual publication numbers, keyword frequency, and top regions of research and development establishes the scope and trends of the currently presented research. Critical topics discussed include origin, definitions, evolutionary path, and key technologies of SM and IM. The implementation architecture, standards, and national focus are also discussed. In this work, a basis to understand SM and IM is provided, which is increasingly important because the trend to merge both terminologies rises in Industry 4.0 as intelligence is being rapidly applied to modern manufacturing and human-cyber-physical systems.

© 2021 THE AUTHORS. Published by Elsevier LTD on behalf of Chinese Academy of Engineering and Higher Education Press Limited Company. This is an open access article under the CC BY-NC-ND license (<http://creativecommons.org/licenses/by-nc-nd/4.0/>).

1. Introduction

Information and communication technology plays a significant role in manufacturing systems. The ongoing development of cyber systems and related intelligent and smart technologies [1–4] has given rise to big data, Industry 4.0, the Internet of Things (IoT), cloud computing, cyber-physical systems (CPSs), digital twin (DT), and next-generation artificial intelligence (AI) [5–8]. Various advanced manufacturing paradigms have been proposed, using these concepts to enhance manufacturing processes and systems with a degree of “intelligence” or “smartness.” Table 1 [3,9–12] lists several survey papers linking or comparing these concepts and technologies.

In recent years, major countries have been addressing the importance of the transformation and upgrade of their manufacturing sectors, arousing attention by society toward digitalization, networking, and smartness/intelligence in manufacturing. Academic and industry researchers have developed two paradigms to describe the deep integration of manufacturing and advanced information/cyber technologies: smart manufacturing (SM) and intelligent manufacturing (IM) [4,13–15].

Preliminary examinations of the relationship between SM and IM have been made by scholars. Zhou et al. [4] divided the evolution of IM into three stages. The first stage, before 2000, is digital manufacturing—using computers in support of machine and system level operations with some use of decision-tree expert systems. The second stage, after 2000, is SM, where digital manufacturing leverages networking to adapt to dynamic environments and customer needs, enabled by improved digital models. The third stage, after 2020, is next-generation IM (NGIM), which

* Corresponding author.

E-mail address: dongfangshuo30@xjtu.edu.cn (X. Fang).

Table 1
Papers linking or comparing emerging concepts/technologies toward Industry 4.0.

Objective	Reference
Analyze CPS and DT to highlight their relations and differences	[3]
Overview on Industry 4.0 and smart manufacturing (SM) programs	[9]
Compare cloud manufacturing and Industry 4.0 from different perspectives	[10]
Review intelligent manufacturing (IM) in the context of Industry 4.0	[11]
Compare big data and DT	[12]

uses machine learning (ML), big data, and IoT to better integrate systems of humans and machines. Thoben et al. [9] stated that SM and IM are sometimes used synonymously, but IM focuses on technologies more than organizational concepts, while SM focuses more on analytics and control. Yao et al. [16] and Zhang et al. [17] regarded SM as an emerging version of IM, with smart technologies (IoT, CPS, cloud computing, and big data) enabling Industry 4.0.

These studies reflect several early views of the SM–IM relationship. However, they do not determine if there are true differences between SM and IM, or if it is merely a difference in terminology used by researchers who lack of communication and consensus with each other. Moreover, during the evolution of SM and IM, there is a lack of careful consideration on whether the definition, thought, connotation, and technical development of SM and IM concepts in the literature are consistent. “Smart” and “intelligent” are two similar adjectives that are often used to describe clever and bright people [18,19], while the dictionary definition of “intelligence” infers a higher degree of capability compared with “smartness” [20]. In non-English speaking countries, SM and IM have been translated into the same phrase, which could cause confusion if they are truly different paradigms. For example, in China, SM and IM are usually translated to the same Chinese phrase “智能制造.”

Other questions arising about the relationship between SM and IM include:

- What are origins and academic definitions of SM and IM?
- What is their relation to other manufacturing paradigms, including flexible and cloud manufacturing?
- Does their current development status differ, especially in key technologies, frameworks, and architectures?
- Is the direction of development of SM and IM merging or diverging?

To clarify the differences in terminology and dispel the notion that modern applications of intelligence to manufacturing represents two paradigms, this review systematically compares SM and IM research areas, representative technologies, and architectures, in order to highlight their features. Future research pathway to further harmonize and merge SM and IM is also suggested.

2. Methodology

The scope of this work comprises an overview and comparison of concepts and definitions related with SM and IM, and a discussion of research issues and architectures. The paper's outline (Fig. 1) follows the following methodological steps:

(1) Conduct a bibliometric analysis by identifying papers through title, abstracts, and keywords found in the Web of Science (WoS) Core Collection and Scopus databases, and then quantitatively analyze the top keywords with network analysis;

(2) From the top keywords, review the state-of-the-art from the literature and identify key topics on the origin, development, key technologies, and implementation architectures of SM and IM. Identify the chronology and qualitatively examine similarities among common definitions and characterization principles;

(3) Evaluate the relationship among SM, IM, and other paradigms, and quantify co-occurrence of key concepts between SM and IM;

(4) Enumerate key word frequency to evaluate shared common key technologies and review examples for understanding;

(5) Review implementation architectures and national focus of SM and IM, and examine factors typically included.

3. Bibliometric analysis on SM/IM

Bibliometric analysis evaluates current trends in the research literature, providing an overall outline and structure of the area, and guidelines and motivations for future research [18,19]. Bibliometric data was gathered from WoS and Scopus using “intelligent manufactur*” and “smart manufactur*” as the search query within publication titles, abstracts, and keywords to the end of 2019. In this section, we compare research publication growth, country/region analysis and cooperation, top journals or conferences, and keyword co-occurrence frequency in SM and IM.

3.1. Annual publication volume

The annual publication volume indicates the interest by scholars in SM and IM research from WoS (Fig. 2) and Scopus databases (Fig. 3). The first publication on SM found in database was by Schaffer [20]—“Artificial intelligence: a tool for smart manufacturing” in 1986. From 1985 to 2008, publications on IM grew slowly, with the WoS and Scopus databases showing annual publications from 1991 to 2012 numbering about 20–60 per year. A jump in 2008, when more than 100 papers were indexed in Scopus, can be attributed to the International Conference on Smart Manufacturing Application (ICSMA) 2008, even though only a few of these papers actually talked about SM. Figs. 2 and 3 show that more attention was paid to both SM and IM starting around 2013, by scholars who used SM-related terminologies, gaining the lead since 2015.

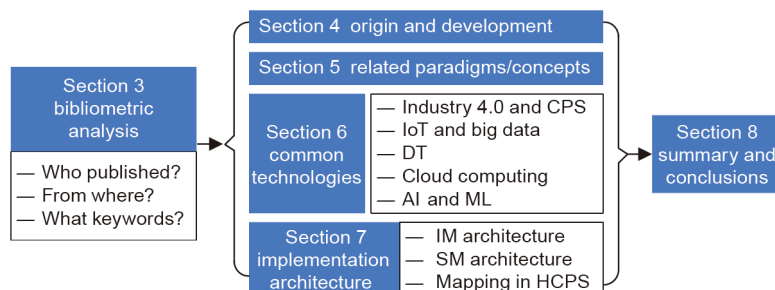


Fig. 1. Scope and sections of this paper. HCPS: human–cyber–physical system.

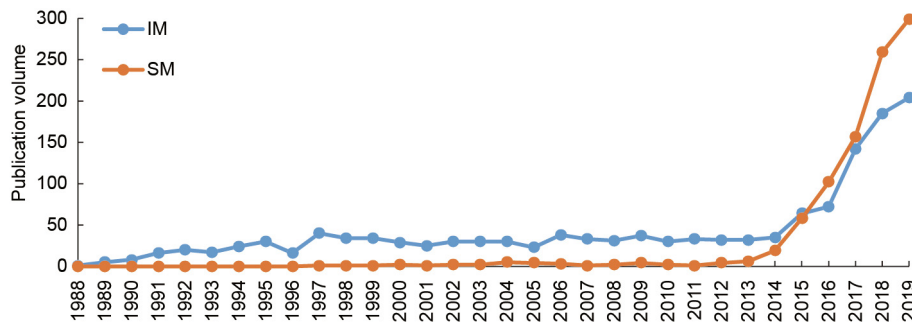


Fig. 2. Annual publication volume on SM and IM during 1988–2019 from WoS database. Total records are 1069 for SM, 1467 for IM.

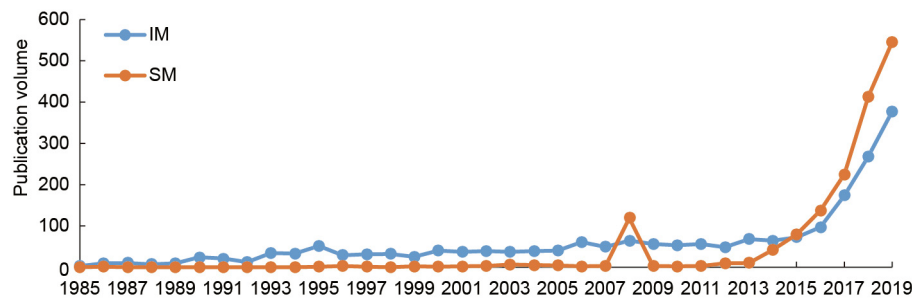


Fig. 3. Annual publication volume on SM and IM during 1985–2019 from Scopus database. Total records are 1968 for SM, 2297 for IM.

3.2. Country/region and institution analysis

The number of publications on a regional basis is shown in Table 2 from WoS database. The country dominating SM publications is United States, followed by China, Germany, the Republic of Korea, and England. China leads the number of publications on IM, followed by United States, England, Canada, and Germany. Collectively, United States, China, and Germany represent 53% of all SM and IM publications. Moreover, these three countries have made SM or IM the focus of their national manufacturing plans or initiatives [21–23]. Other countries/regions appear to prefer one terminology over the other. For example, Japan, France, Canada, Spain, and Portugal, have collectively 1–2 publications in favor of IM, while Romania, Slovakia, Mexico, and Hungary are exclusively IM. In contrast, Italy and Republic of Korea have collectively 1–1.6 publications in favor of SM, while Australia, Austria,

New Zealand, and Finland are exclusively SM. England, India, Sweden, and Brazil have relatively equal publications under these two terminologies, deviating by no more than 15%.

Fig. 4 shows the cooperation among the publication countries/regions. The size of the nodes represents the total linking strength, while the link thickness represents cooperation frequency between any two countries/regions. Only countries/regions that published more than ten papers were considered to ensure network clarity. As seen in Fig. 4(a), United States, China, England, Sweden, and Italy cooperate most on SM. Meanwhile, cooperation frequency is also strong in countries with fewer publications (e.g., Australia, Brazil, and Canada). As seen in Fig. 4(b), China, United States, England, Canada, and Germany cooperate most on IM. For IM, the frequency of cooperation is also strong in countries with fewer publications (e.g., New Zealand and Finland).

Table 2

Top countries/regions publishing work on SM/IM in WoS database.

Topic	Country/region	Count	Topic	Country/region	Count	Topic	Country/region	Count
SM	United States	239	SM	Finland	10	IM	Slovakia	21
	China	194		Portugal	9		Mexico	20
	Germany	67		Scotland	9		Brazil	19
	Republic of Korea	57	IM	China	455		Hungary	19
	England	56		United States	142		Sweden	18
	Italy	51		England	55		Poland	18
	France	33		Canada	54	SM or IM	China	649
	Japan	32		Germany	52		United States	381
	Sweden	21		Japan	50		Germany	119
	India	21		France	48		England	111
	Spain	17		Italy	37		Italy	88
	Australia	17		Spain	37		Republic of Korea	87
	Brazil	16		Republic of Korea	30		Japan	82
	Canada	14		Romania	28		France	81
	Austria	11		India	25		Canada	68
	New Zealand	11		Portugal	23		Spain	54

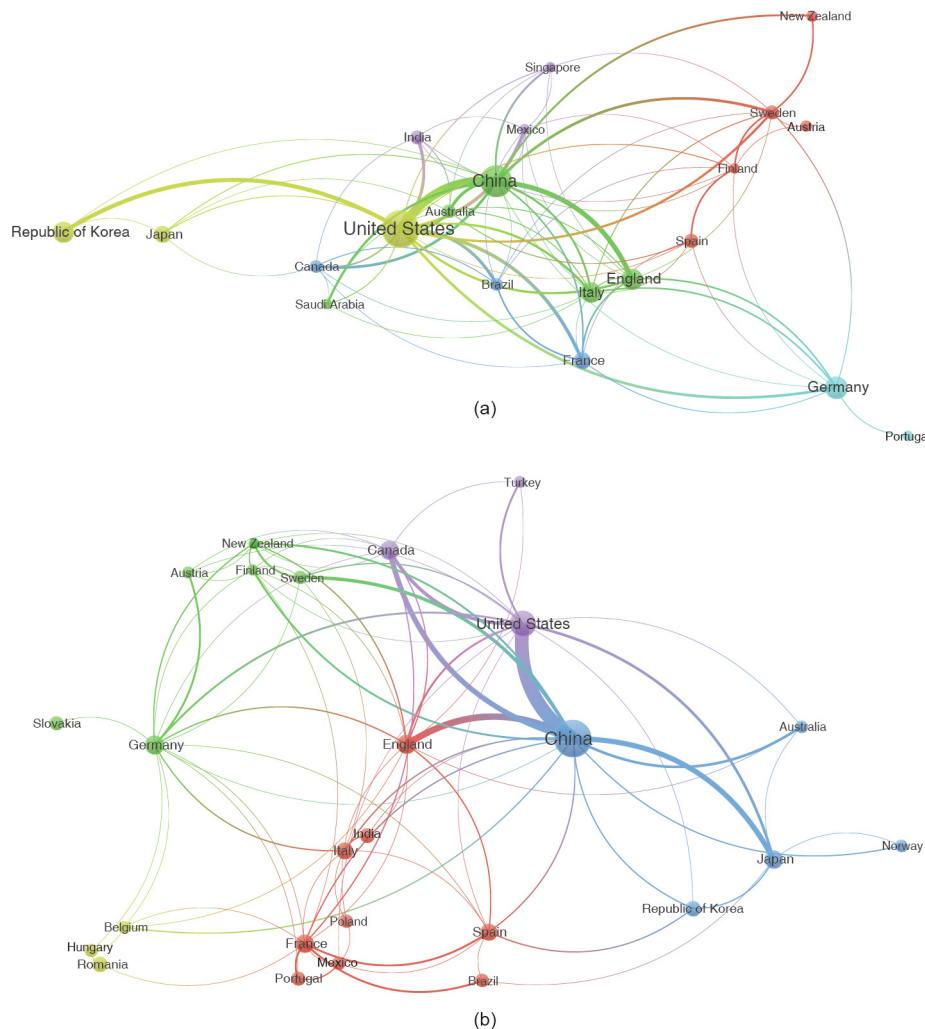


Fig. 4. International cooperative research network on (a) SM and (b) IM.

The number of institutions that published papers on SM and IM is compiled in Table 3 from WoS database. The US government agency National Institute of Standards and Technology (NIST) has published the most of SM papers, at 6–7 times more than each of the following top five universities' publications. For IM, the top publishers are all universities, with the Huazhong University of Science and Technology (HUST) and Beihang University at 1.6–1.8 times more prolific than each of the following top five universities. North America, Asia, and Europe are all represented in top publishing universities on both SM and IM.

3.3. Top journal sources

The top sources for SM and IM publications are compiled in Table 4 from WoS database. The *IEEE Access* has the highest number of SM publications, closely followed by *Journal of Manufacturing Systems* and *International Journal of Advanced Manufacturing Technology*. Each of the top seven journals has more than ten SM publications. For IM, the *Journal of Intelligent Manufacturing* has the highest number of publications, over double its closest rival, *IFAC-PapersOnLine*. The top ten journals all have more than ten IM publications. Among these top journals, the *IEEE Access*, *International Journal of Advanced Manufacturing Technology*, *International Journal of Production Research*, and *IFAC-PapersOnLine* have both SM and IM publications.

3.4. Keyword co-occurrence frequency

A keyword co-occurrence frequency analysis was conducted using VOSviewer (Centre for Science and Technology Studies (CWTS) of Leiden University, the Netherlands) [24], a widely used information visualization tool. The word count (Table 5) finds that Industry 4.0, CPS, design, big data, IoT, framework, and model make up 50% of the top keyword co-occurring with SM in the research literature. Other top concepts include optimization, internet, management, and smart factory. The top 50% of keyword co-occurring with IM include (IM) system, design, architecture, optimization, Industry 4.0, model, genetic algorithm, and simulation. Other top concepts include agent(s), big data (analytics), and (artificial) neural networks.

The temporal occurrence of keywords on SM and IM was also analyzed to observe usage trends and research area tendencies, as illustrated in Figs. 5 and 6. Only terms that co-appeared more than eight times were considered to ensure network clarity. In the network, the color gradient from yellow to blue represents earlier to later average publication year, respectively. Among the early phrases of IM are expert systems, fuzzy logic, neural networks, agent, flexible manufacturing system, computer-integrated manufacturing (CIM), and computer-aided design (CAD) (around 2000), while the early phases of modern SM are Industry 4.0 and automation (around 2010), which may reveal the focus during each

Table 3

Top institutions publishing works on SM/IM.

Topic	Institution	Count	Topic	Institution	Count
SM	NIST	65	IM	Chinese Academy of Sciences	15
	South China University of Technology	13		University of Calgary	14
	Beihang University	12		Georgia Institute of Technology	12
	University of California, Los Angeles	12		Xi'an Jiaotong University	12
	Shanghai Jiao Tong University	12		Shanghai Jiao Tong University	12
	The University of Texas at Austin	10		Tsinghua University	11
	Sungkyunkwan University	10		Wuhan University of Technology	11
	The University of Auckland	9		Hungarian Academy of Sciences	11
	Korea Institute of Industrial Technology	8		Polytechnic University of Valencia	10
	Polytechnic University of Milan	7	SM or IM	NIST	65
	Case Western Reserve University	6		Beihang University	36
	George Mason University	6		South China University of Technology	29
	Pennsylvania State University	6		HUST	26
	Texas A&M University	6		Shanghai Jiao Tong University	24
IM	HUST	26		Politehnica University of Bucharest	15
	Beihang University	24		Chinese Academy of Sciences	15
	South China University of Technology	16		University of Calgary	14

NIST: US National Institute of Standards and Technology; HUST: Huazhong University of Science and Technology.

paradigm's origin. A more detailed analysis of the origin and development of SM and IM will be addressed in [Section 4](#). The most recent keywords for IM are Industrial Internet, smart factory, cloud computing, and CPSs ([Fig. 5](#)). Similarly, the most recent keywords for SM are CPSs, smart factory, cloud computing, big data, and IoT ([Fig. 6](#)). The expanding application of Industry 4.0 concepts and practices is likely driving keyword usage in both SM and IM.

Keyword usage frequency indicates that common concepts or technologies in SM and IM include Industry 4.0, CPSs, IoT, big data, DT, cloud computing, and AI. These technologies will be reviewed

and discussed in [Section 6](#). Framework and architecture are also common keywords for both SM and IM, with these concepts reviewed and discussed in [Section 7](#).

4. The origin and development of SM/IM

Based on the bibliometric analysis, the origin, definition, capabilities, and principles of SM and IM are reviewed and discussed in this section.

Table 4

Top journals publishing works on SM/IM.

Topic	Journal	Count
SM	<i>IEEE Access</i>	25
	<i>Journal of Manufacturing Systems</i>	22
	<i>International Journal of Advanced Manufacturing Technology</i>	21
	<i>International Journal of Production Research</i>	19
	<i>IFAC-PapersOnLine</i>	17
	<i>Manufacturing Engineering</i>	13
	<i>Journal of Ambient Intelligence and Humanized Computing</i>	10
	<i>Sensors</i>	8
	<i>International Journal of Computer Integrated Manufacturing</i>	8
	<i>Journal of Industrial Information Integration</i>	8
IM	<i>Journal of Intelligent Manufacturing</i>	73
	<i>IFAC-PapersOnLine</i>	30
	<i>Robotics and Computer-Integrated Manufacturing</i>	28
	<i>International Journal of Production Research</i>	27
	<i>Computers in Industry</i>	26
	<i>International Journal of Advanced Manufacturing Technology</i>	22
	<i>IEEE Access</i>	19
	<i>Engineering</i>	15
	<i>Computers & Industry Engineering</i>	13
	<i>IEEE Transactions on Industrial Informatics</i>	12
SM or IM	<i>Journal of Intelligent Manufacturing</i>	73
	<i>IFAC-PapersOnLine</i>	47
	<i>International Journal of Production Research</i>	46
	<i>IEEE Access</i>	44
	<i>International Journal of Advanced Manufacturing Technology</i>	43
	<i>Robotics and Computer-Integrated Manufacturing</i>	28
	<i>Computers in Industry</i>	26
	<i>Journal of Manufacturing Systems</i>	22
	<i>Engineering</i>	15
	<i>Computers & Industry Engineering</i>	13

Table 5

Top frequency keywords related to SM/IM.

Topic	Keywords	Count	Topic	Keywords	Count	Topic	Keywords	Count	Topic	Keywords	Count
SM	SM	312	SM	Performance	23	IM	IM	258	IM	Internet	24
	Industry or	153		Architecture	21		IM system	138		Multi-agent	20
	Industrie 4.0									(system)	
	CPS(s)	84		SM systems	18		Design	88		Integration	19
										Scheduling	19
	Design	77		Analytics	17		Architecture	57		Classification	19
	Big data	70		Maintenance	16		Optimization	51		Prediction	19
	Internet of	63		Algorithm	16		Industry 4.0	51			
	thing or IoT									RFID	18
	Framework	54		Digital	16		Model	49			
				manufacturing						Flexible	17
	Model	51		Cloud	16		Genetic	38		manufacturing	
				manufacturing			algorithm			system	
										Implementation	16
	Optimization	45		Integration	16		Simulation	36		CPSs	15
SM or IM	Future	42	SM	Data analytics	16	IM	Agent(s)	34	SM or IM	IoT	15
	Internet	41		Manufacturing	13		Big data	34			
				systems			(analytics)			ML	14
	Management	36		Cloud	13		(Artificial) neural	32			
				computing			networks			Smart factory	14
	Things	28		Ontology	12		Framework	32		Smart	13
	Smart factory	26		Additive	11		Algorithm	30		manufacturing	
				manufacturing						networks	13
	Simulation	25		Augmented	11		Manufacturing	28		Sustainability	12
				reality			system				
	Challenge	25		Decision-	11		Management	24		Automation	12
				making							
	DT	24		Supply chain	10		AI	24			
										Smart factory	40

4.1. Origins of SM/IM

It appears that the idea of SM emerged in the late 1980s, as evidenced by “Artificial intelligence: a tool for smart manufacturing” [20], which to the best of our knowledge is the first publication where expert system AI was associated with SM. This was closely followed in 1987 by *Smart Manufacturing with Artificial Intelligence* [25], which addressed how AI can improve productivity and profitability in manufacturing operations. This book includes topics ranging from AI, expert systems, and computer aided process planning to robots and vision, flexible manufacturing systems, inspection, and process control. After nearly two decades of limited activity, the modern concept of SM re-emerged, in many cases in close association with the development of Industry 4.0. The core concept of today's SM is based on definitions from NIST [26,27] and the Smart Manufacturing Leadership Coalition (SMLC) [28,29].

Scholars believe the concept of IM originally came from the field of artificial and manufacturing intelligence [30]. Early IM publications were in 1988 [30], 1990 [31], and 1995 [32]. In the 1990s, Japan pioneered research on IM that led to the establishment of the Intelligent Manufacturing System (IMS) Program [33]. Also in 1990s, United States and the European Union established research in IM [34,35], in cooperation in Japan's IMS Program. More recently, effort in IM and IMS has focused on higher level intelligence.

4.2. Definitions of SM/IM

Different definitions have been proposed for SM in past years.

- From the engineering view [29], SM is the application of advanced intelligent/smart technologies that enable rapid and stable manufacturing of new products, dynamic response to personalized product demands, and real-time optimization of production and supply chain networks. SM platforms can integrate design, products, operations, and business systems that span shop floor, centers, factories, enterprises, and entire supply chains.

- From the networking view [36], SM is the application of CPS, IoT, and Industrial IoT (IIoT), enabled by sensors and communication technologies that capture data at all levels and stages of manufacturing. SM gets smarter over time as productivity increases with reduced errors and production waste.
- From the decision-making view [37], SM uses the accessibility and ubiquity of domain data to aid manufacturing enterprises to better predict and maintain production process and systems, and then improve productivity. Based on big data analytics (BDA), SM optimizes control processes of manufacturing operations, including schedule planning, diagnosis, predictive supply, and assessment.

Different views have also informed definitions of IM in past decades.

- From a view of replacing human intelligence, IM automation performs manufacturing functions as if skilled humans are doing the task [38,39]. IM systems utilize AI techniques to minimize human involvement and intervention into manufacturing activities and systems.
- From a system integration view, IM combines manufacturing processes and systems with different degrees of machine intelligence, including AI-supported systems, AI-integrated systems, and totally IMSs [39].
- From an intelligence science view [2], the aim of IM is to establish adaptive manufacturing operations and systems locally or globally by integrating advanced information technology, computing capacity, and AI. From a data-driven intelligence perspective, IM depends on the timely acquisition, distribution, analysis, and utilization of real-time data from humans, machines, and processes on shop floors, factories, and across product life-cycles.
- From a human–cyber–physical system (HCPS) view [1,4,40,41], IM is a composite system optimally integrating human-, physical-, and cyber-systems that cooperate to achieve set manufacturing goals. IM is the organizing principle for design, construction, and application of HCPS within manufacturing at different system levels. Advanced

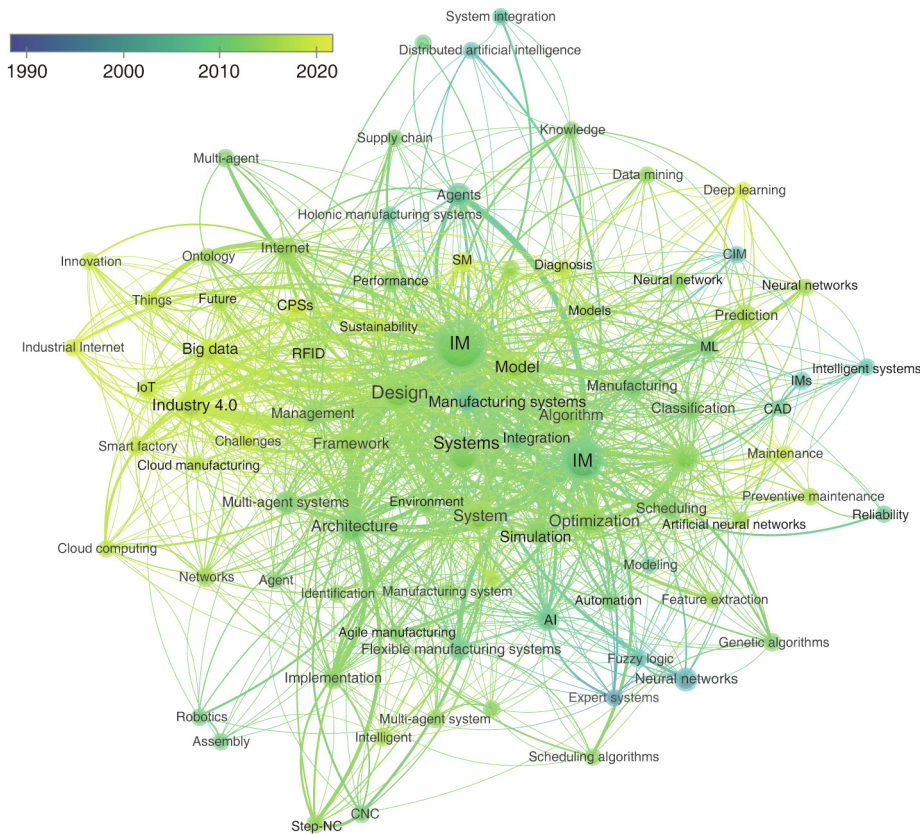


Fig. 5. Overlay visualization of the keyword occurrence on IM from WoS database. CNC: computer numerical control; NC: numerical control.

information technology has enabled IM to evolve through digital manufacturing to networked manufacturing, and is heading toward its next generation.

4.3. Capabilities and principles of SM/IM

Scholars have proposed several characteristics, capabilities, and principles for SM [13,28,42,43], but its key capabilities are best summarized by NIST as agility, quality, productivity, and sustainability [44].

- Agility can be defined as “the capability of surviving and prospering in a competitive and dynamically changing environment by reacting effectively, driven by customer-designed products and services.” Enabling technologies are critical to the success of agility, including modelling and simulation, supply chain integration, and distributed intelligence.
- Quality reflects how well finished products meet design specifications. In the context of SM, quality also means measures of product innovation and customization.
- Productivity is traditionally defined as the ratio of output to inputs within production, using manufacturing time, cost, labor, materials, and energy efficiency. For SM, productivity measures also include responsiveness to customer demands so that the importance of customization can be better shown.
- Sustainability is defined as manufacturing’s impact on the environment, society, and its employee well-being, as well as its economic viability. Sustainability has taken on more importance compared to the traditional productivity drivers of time and cost. However, sustainability measurements are not yet mature and are an active research area.

IM systems should have the following characteristics according to Kusiak [38], Oztemel [39], and Rzevski [45]:

- Adaptation, one of the most important features, is the ability to adapt to dynamic environment without compromising objectives.
- Automated maintenance is the ability to identify errors/failures and take corrective actions without human intervention. In this context, IM systems can be reconfigurable.
- Learning and self-progress, a critical feature of IM system, is the capability to improve the system based on a continuously updated knowledge base. This can also be triggered by experimenting with existing knowledge and evaluating its performance.
- Autonomy is a level of independence without which intelligent capacity is limited.
- Communication allows the sub-system or components to cooperate by producing reports, directing orders, and initiating activities.
- Prediction capability is the ability to forecast changes and their related effect on system performance.
- Goal seeking is the capability to create, refine, and update goals in accordance with the mission and current state of the system.
- Creativity is the expectation that IM systems will create new theories, principles, forecasts, and so on. This capability requires interaction with system components, as well as a high degree of autonomy. This is currently an aspiration for IM systems.

The roles human operators playing in the early stages of the IM system design is also important, and a human-centered approach to handle emerging and unpredicted

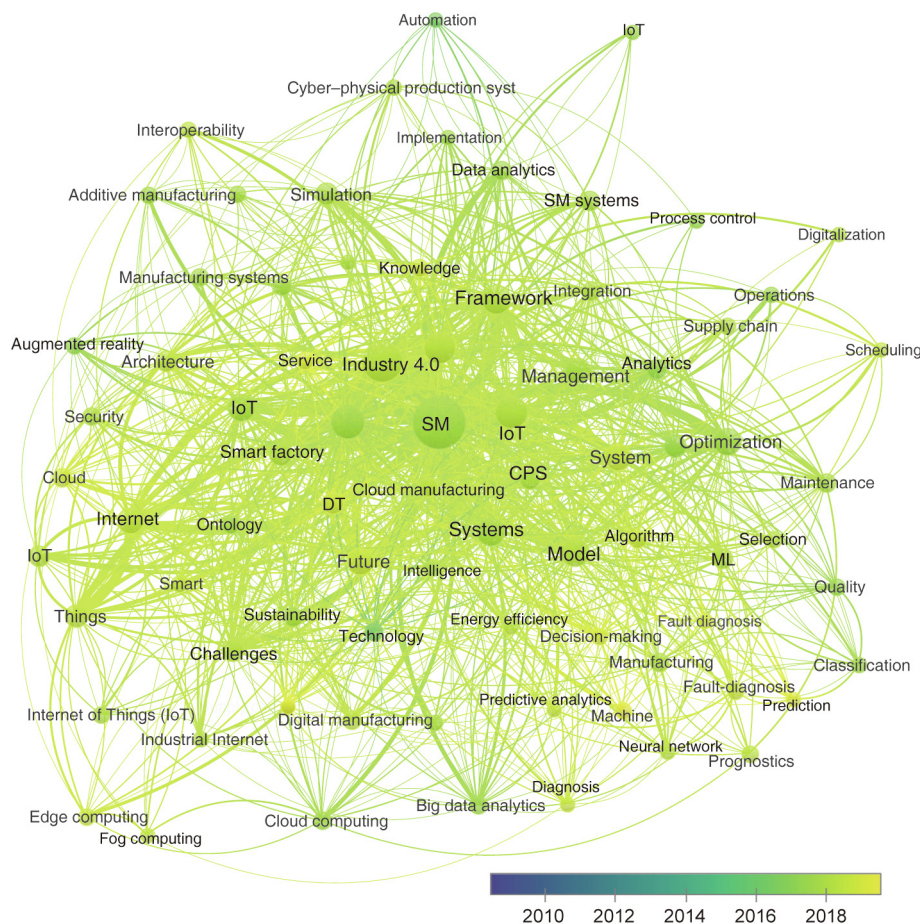


Fig. 6. Overlay visualization of the keyword occurrence on SM from WoS database. MEs: medium-sized enterprises.

behaviors should be adopted. There is a lack of attention to human-machine cooperation principles so that human can retain the control of manufacturing process [40,41]. Distinct from IM of the 1990s, Zhou et al. [1,4] and Wang et al. [46] described a version of digital-networked-IM as the NGIM with the concept of HCPSSs. NGIM reflects an in-depth fusion of the latest AI technologies with advanced manufacturing technology, inspired by AI 2.0 [8,47–51]. The most fundamental feature of NGIM systems is adding powerful cognitive and learning capabilities to cyber systems to improve its learning ability and generate knowledge.

4.4. Evolutionary comparison of SM/IM

The bibliometric data summarized in [Section 3](#) was used to analyze and compare the evolution of SM and IM. Examining their evolutionary path can provide a better understanding of its consistency. From the growth in annual publications shown in [Fig. 2](#), the evolutionary phases of SM/IM research are hypothesized to occur in four phases: Phase I (1990–2000), Phase II (2001–2010), Phase III (2011–2015), and Phase IV (2016–May 2020), as shown in [Table 6](#) [[11,28,52–58](#)]. Even though other divisions may be possible, we believe these divisions help clarify the evolutionary trend of SM and IM related research.

Phase I (1990–2000): About 270 papers were published during this period. The keywords most used in these papers include, in order of their frequency, IM (system), neural network/AI, expert system, autonomous agents, CIM, concurrent engineering, fuzzy

control, and flexible manufacturing systems. The primary features of SM/IM in Phase I include the application of expert systems, flexibility, and neural networks. In this phase, the most mentioned paradigms are IM, CIM, concurrent engineering, and flexible manufacturing.

Phase II (2001–2010): About 327 papers were published during this period. The keywords most used in these papers include IM (system), (genetic) algorithm, (multi-)agents, optimization, model/simulation, holonic manufacturing, AI, integration, knowledge, fuzzy logic, neural networks, radio frequency identification (RFID), SM, and so on. The primary features of SM/IM in Phase II include agent application, integration, and knowledge engineering. In this phase, the most mentioned paradigms are, in order of frequency, IM, holonic manufacturing, and a few papers referring to SM.

Phase III (2011–2015): About 276 papers were published during this period. The keywords most used in these papers include IM (system), SM, optimization, model/simulation, multi-agent, management, Industry 4.0, framework, RFID, big data, internet, and sustainable manufacturing. The primary features of SM/IM in Phase III include optimization, networking, and management. In this phase, the most mentioned paradigms are, in order of frequency, IM, SM, and Industry 4.0.

Phase IV (2016–May 2020): About 1570 papers were published during this period, showing a vast increase in SM/IM interest. The keywords most used in these papers include SM (system), Industry 4.0, IM (system), big data (analytics), internet, CPS, optimization, IoT, DT, smart factory, (genetic) algorithm, ML, cloud computing,

deep learning, IIoT, and Industrial Internet. The primary features of SM/IM in this phase include IoT, big data, cloud computing, and ML. The most mentioned paradigms are, in order of frequency, SM, Industry 4.0, and IM.

The bibliometric comparison of the SM/IM evolutionary path shows that keywords have changed as research into enabling technologies and research hotspots changed. The change in paradigms may have arisen from an evolution in national level technology development strategies and plans. The most recent research trends are for information connectivity [59], the human role [1,60], manufacturing data [61], intelligence science [2], learning algorithms [62], and maturity index [63] in the context of SM/IM. A practical insight from this evolutionary analysis is that enterprises or regions at a relatively low SM/IM level of development can find guidance on transformation paradigms, making development strategies, selecting suitable technologies, and evaluating phased maturity within the literature.

5. Relationship of SM/IM with other manufacturing paradigms

Many manufacturing paradigms have emerged during the development of SM and IM, including CIM, digital manufacturing, cloud manufacturing, networked manufacturing, cyber-physical production, and social manufacturing. Table 7 [6,64–84] summarizes these paradigms and their enabling technologies. Generally, these paradigms are similar, sharing such aims as more intelligent/smart decision-making and the optimal use of manufacturing resources, but also show diversity and differences.

The research focus of each paradigm is based on its ideas and enabling technologies. For example, digital manufacturing uses computers to improve manufacturing performance and reduce costs, while cloud manufacturing uses decentralized and networked manufacturing and service-oriented architectures (SOAs). Cyber-physical production systems play a central role in Industry 4.0. All paradigms have played a role when manufacturing sectors have upgraded in specific regions or during specific periods.

These paradigms share one or more common principles with SM and IM, contributing to the foundation of modern SM and IM. To help understand SM and IM research interests, the co-occurrence frequency of paradigm topics to SM or IM was studied from WoS title, abstract, and keyword data, presented in Table 7 [6,64–84]. The four most frequent paradigms associated with SM

beyond advanced manufacturing are cyber-physical production systems, cloud manufacturing, digital manufacturing, and sustainable manufacturing. In contrast, the four most frequent paradigms associated with IM are flexible manufacturing, holonic manufacturing, CIM, and agile manufacturing. While SM and IM may have different priorities, all subscribe to transforming and upgrading the scale, cost, quality, service, and smartness or intelligence of manufacturing by utilizing the best technologies of their era. In particular, computer modeling, monitoring and control, and information/data analytics are broadly applied within these paradigms. Several technologies common to SM and IM will be further examined in the next section.

6. Common key technologies and research areas of SM/IM

Emerging technologies common to SM and IM include Industry 4.0, CPS, IoT, Industrial Internet, big data, DT, cloud and fog computing, AI, and ML. To a certain extent, these technologies can be regarded as a new generation of information technologies (IT) [85]. Table 8 [2,9,11,36,46,61,62,86–96] lists common key technologies associated with SM and IM together with their co-occurrence frequency in the title, abstract, or keywords. Other technologies mentioned in the literature include wireless sensor networks (WSNs), augmented reality (AR), mobile internet, and fifth generation cellular network technology (5G) [97–99].

6.1. Industry 4.0 and CPS

Industry 4.0 is a German initiative emphasizing the full integration of traditional manufacturing systems with new IT systems [22,100] and draws attention from both SM and IM researchers. Industry 4.0 highlights horizontal integration through value networks, vertical integration, and end-to-end digital integration across the entire value chain. It is closely related with SM, IM, CPS, and information and communications technology [9,66,101–103]. Thoben et al. [9] provided an overview of Industry 4.0 and SM programs, and analyzed the application potential of CPS, including product design, production, logistics, maintenance, and exploitation. Zheng et al. [36] examined SM systems within Industry 4.0, including proposing a framework for SM systems, demonstrative scenarios, key technologies, and possible applications.

Table 6
Evolution of SM/IM from literature analysis perspective.

Topic	Phase I 1990–2000	Phase II 2001–2010	Phase III 2011–2015	Phase IV 2016–May 2020
Primary features	Expert systems, flexibility, and neural network	Agent application, integration, and knowledge engineering	Optimization, networking, and management	Big data, IoT, and ML
Keywords (from high to low frequency)	IM (system), neural network, AI, expert system, autonomous agents, manufacturing system, architecture, CIM, design, concurrent engineering, fuzzy control, and flexible manufacturing systems	IM (system), architecture/framework, design, (genetic) algorithm, (multi-)agents, optimization, model/simulation, holonic manufacturing, AI, integration, knowledge, fuzzy logic, neural networks, RFID, and SM	IM (system), SM, optimization, design, architecture, model/simulation, multi-agent, management, Industry 4.0, framework, RFID, big data, internet, and sustainable manufacturing	SM (system), Industry 4.0, IM (system), design, big data (analytics), model, internet, CPS, framework, optimization, IoT, management, DT, smart factory, (genetic) algorithm, ML, cloud computing, deep learning, IIoT, and Industrial Internet
Most related paradigms	IM, CIM, concurrent engineering, and flexible manufacturing	IM and holonic manufacturing	IM, SM, and Industry 4.0	SM, Industry 4.0, and IM
Paper number in WoS	270 papers	327 papers	276 papers	1570 papers
High citation papers	Tomiyama [52] Zhang and Huang [53]	Shen et al. [54] Leitão [55]	Davis et al. [28] Jardim-Goncalves et al. [56]	Kang et al. [57] Zhong et al. [11] Hofmann and Rüscher [58]

Table 7
Other manufacturing paradigms related to SM and IM.

Manufacturing paradigm	Enabling technologies	Co-SM	Co-IM	References
Advanced manufacturing	The production of advanced products and the adoption of advanced information and communication technologies-based production processes	28	16	[64,65]
Cyber-physical production	Acquisition and process data, self-control tasks, and interact with humans via interfaces	26	10	[66,67]
Cloud manufacturing	Cloud computing, IoT, virtualization, service-oriented technologies, and advanced data analytics	24	18	[6,68]
Digital manufacturing	Three-dimensional (3D) modeling, model based engineering, and product lifecycle management	24	14	[69,70]
Sustainable manufacturing	Advanced materials, sustainable process metrics and measurement, and monitoring and control	13	15	[71]
Flexible manufacturing	Modularized design, interoperability, and service oriented architecture	10	65	[72]
Holonic manufacturing	Multi-agent systems, model based reasoning and planning, and decentralized control	1	44	[73]
CIM	Flexible manufacturing, automated guided vehicle, robotics, and automated storage and retrieval system	4	29	[74]
Agile manufacturing	Collaborative engineering, supply chain management, and product life cycle management	0	19	[75,76]
Reconfigurable manufacturing	Measurement and control, process and tooling, design and configuration, and sensor	3	11	[77]
Networked manufacturing	Network, data analysis, control, and optimization	1	7	[78]
IoT-based manufacturing	Resource modeling, information encoding, information interaction, and data fusion and optimization	2	4	[79,80]
E-manufacturing	Transformation, synchronization, prediction, and optimization of information and data	1	3	[81]
Lean manufacturing	Process leveling, workflow optimization, and real-time monitoring and visualization	4	2	[82]
Social manufacturing	CPS, social networking, cloud computing, XaaS, and big data	3	1	[83,84]

Co-SM: co-occurrence frequency with SM; co-IM: co-occurrence frequency with IM; XaaS: anything as a service. Source: WoS database; timespan: 1998–2018.

Scholars who studied IM within Industry 4.0 regarded CPS, IoT, cloud computing, and the digital factory as key technologies [11]. Cheng et al. [104] also analyzed future directions for Industry 4.0 to provide reference for applications in IM. Related topics within IM also include HCPS, human-in-the-loop CPS, and cyber-physical-social systems [1,105–109].

6.2. IoT and big data analytics

IoT is a network of computers, machines, and people that are uniquely identified and can share data [7,80,110,111]. Big data refers to the idea that new data-processing applications are

required to analyze data sets collected in the manufacturing environment as they are too large and complex for traditional methods. IoT and BDA are currently hot topics within SM and IM. Yang et al. [86] reviewed IoT technologies as drivers to data-driven innovation in SM, and also proposed the Internet of Manufacturing Things (IoMT). Kusiak [87] argued SM must embrace big data and identified gaps in SM innovation that need to be filled: adoption strategies, improved data collection and sharing, predictive models, connected factories, and control processes. Tao et al. [61] discussed the manufacturing data lifecycle and the role of big data in supporting SM, and argued big data will enable today's manufacturing paradigm to transform to SM. Bai [92] investigated IIoT in the

Table 8
Key technologies related with SM and IM.

Topic	Technology	Co-occurrence frequency	Description	References
SM	Industry 4.0	235	SM systems for Industry 4.0 were examined to advance research on Industry 4.0 implementation	[36]
	IoT	192	IoT technologies and systems were as drivers of data-driven innovations in SM	[86]
	CPS	151	Application potential of CPS were analyzed in context of SM	[9]
	Big data	89	SM must embrace big data	[61,87]
	AI and ML	82	Deep learning for SM was reviewed based on the overview of evolution of data-driven AI	[62]
	Cloud computing	49	A hierarchy architecture for SM based on cloud, fog, and edge computing was introduced	[88]
	DT	33	DT shop-floor towards SM was defined with its four key components	[89]
	Additive manufacturing and 3D printing	21	An SM based on 3D printing provided 3D objects of interest to customer	[90,91]
IM	AI and ML	98	IM depends extensively on AI; human-robot collaboration and brain robotics are two examples of AI contributing to IM	[2]
	Industry 4.0	95	The application of Industry 4.0 in IM through digital factory to intelligent factory was discussed	[11]
	IoT	70	IIoT in the context of IM was investigated	[92]
	Big data	65	Big data processing methods for IM were introduced	[93,94]
	CPS	54	Key technologies used in IM were investigated, including CPS	[11,46]
	Cloud computing	26	Cloud computing application in IM was reviewed	[11]
	Additive manufacturing and 3D printing	7	Application of Industry 4.0 technologies with additive manufacturing in IM in food processing sector was discussed	[95]
	DT	4	Framework for DT manufacturing cell towards IM was proposed	[96]

Source: WoS database; timespan: 1998–30 September 2019.

context of IM, and presented an overview for its infrastructure and information interaction among devices. Zhu et al. [112] claimed that the success of IM relied on the timely acquisition, distribution, and utilization of huge amounts of data. Xiao and Liu [93] applied big data processing method in machine tools in the context of IM. Zhong et al. [94] introduced big data analytics for IM shop floors using IoT and wireless technologies.

6.3. Cloud computing and fog computing

Cloud computing is the provision of scalable, on-demand computer resources, including data storage and computing power, which is accessed remotely by the user through a network [10,68,113–115]. It has enabled cloud manufacturing, a service-oriented manufacturing paradigm proposed to reduce resource consumption and enhance resource utilization [114,116]. Fog or edge computing is a related concept that extends distributed computing to devices on the edge of the network, enabling new applications or services [117]. Park and Tran [118] studied a cloud-based SM system in which the advanced information technologies such as cognitive agents, cloud computing, and swarm intelligence were used. Qi and Tao [88] introduced a hierarchy reference architecture for SM that deployed the computational and networking capabilities to the edge of the cloud. Zhong et al. [11] reviewed cloud computing applications in IM and, along with Zhou et al. [4], regarded cloud computing as a critical enabling technology for IM.

6.4. Industrial Internet

The Industrial Internet is recognized as the motivation for a new industrial revolution following the original industrial revolution of the mid-18th century and the computer revolution from the 1950s [5]. The vision of the Industrial Internet heavily depends on the adoption of advanced information and communication technologies in traditional industries, including RFID, sensor networks, IoT, CPS, cloud computing, big data, and AI. While the Industrial Internet is an important and independent research subject for SM/IM, representative Industrial Internet architectures have provided significant influence to national approaches to early SM/IM architectures [119]. Zhou et al. [4] characterized the Industrial Internet as a foundation made up of intelligent network, platform, and safety systems that supports IM. Wang et al. [120] stated the Industrial Internet platform is a key enabler for achieving SM with the aim of integrating distributed manufacturing services to complete complicated tasks. Moreover, scholars in the development of Industry 4.0 and towards the application of CPS understand the Industrial Internet similarly. Recently, scholars are referring to the IIoT terminology that seems to bind the Industrial Internet with the IoT [98,121]. The differences between the IoT, the Industrial Internet, and the IIoT are beyond the scope of this work.

6.5. Digital twin

A DT is a virtual representation that fully describes a physical production process or system from multiple levels. Broadly, a DT is an integrated system that can simulate, calculate, monitor, and control processes and system status [122–127]. While it is a significant technology to both SM and IM, more publications associate DTs to SM. Tao and Zhang [89] defined a DT shop-floor as part of the SM paradigm, discussing physical and virtual shop-floors, the service system, and data for four key DT components. Qi et al. [128] investigated combining SM services with a DT to radically change design, production, usage, and other processes. Lu et al.

[129] discussed DT-driven SM models, applications, and research issues. Zheng et al. [130] argued a DT will gradually become one key research direction of IM, with rapid development of virtual and data acquisition technology. Zhou et al. [96] proposed an IM framework for a knowledge-driven DT manufacturing cell, supporting autonomous manufacturing by a strategy that combines intelligent perception, simulation, optimization, prediction, and control.

6.6. AI and ML

AI is the technique that enables computers to mimic, strengthen, or replace human intelligence by applying logic, if-then rules, expert systems, decision trees, and ML [8,131,132]. Early successful applications of AI used agents and generic algorithms. ML is a subset of AI that includes statistical techniques to enable machines to improve at tasks with experience. Deep learning is the subset of ML that uses software algorithms that are trained by exposing multilayered neural networks with vast amounts of data. Within SM, Schaffer [20] regarded AI as an important tool, while Wang et al. [62] reviewed deep learning as part of the evolution of data-driven AI in SM, discussing typical deep learning architectures in the context of SM, including convolutional neural network, auto encoder, and recurrent neural networks. Oztemel [39] stated multiple AI technologies must be utilized for manufacturing activities for a manufacturing systems to be intelligent, and they must exhibit characteristics such as learning, reasoning, and decision-making. Wang [2] argued from the perspective of intelligence science that the future of IM depends extensively on AI. He provided human–robot collaboration and brain robotics as two representative examples of AI contributing to IM.

In summary, today's SM and IM utilize a multitude of technologies and concepts. However, minor differences and preferences in SM versus IM have shaped their exploration and implementation. For example, AI and ML are more frequently associated to IM research, while Industry 4.0 and DTs are more frequently associated to SM research. However, the boundary between today's SM and IM is blurry as they share all key technologies.

7. Reference architectures and implementation for SM/IM

Two keywords co-occurring frequently with both SM and IM are framework and architecture, indicating their importance to both paradigms. Framework and architectures are widely applied to describe general structures and internal relationships within complex systems. Framework describes the functional elements, the representation of knowledge, and the information flow within a system. Architecture is the assignment of functions to subsystems and the specification of interfaces between subsystems [133,134].

7.1. Reference architectures and standards for SM/IM

Several SM- and IM-related frameworks or architectures were found in the literature review that proposed systematic implementation and standardization of SM and IM technologies [135]:

- SM Ecosystem (SME) [26,27] by NIST, USA;
- Reference Architecture Model Industrie 4.0 (RAMI 4.0) [136] by “Standardization and Reference Architecture Platform” Industrie 4.0, Germany;
- IMS architecture (IMSA) [137], by the Ministry of Industry and Information Technology (MIIT) of the People's Republic of China and the Standardization Administration of China (SAC);

- An intelligent systems architecture for manufacturing (ISAM)—a reference model architecture for IMs [134], by NIST, USA.

These four representative frameworks or reference architectures are illustrated in Fig. 7 [27,134,136,137]. Other frameworks/architectures proposed include the framework for CPSs (F-CPSs) [138], the Industrial Value Chain Reference Architecture (IVRA) [139], the Industrial Internet Reference Architecture (IIRA) [119], and the IoT architectural reference model (IoT-ARM) [140]. Although several SM-related reference architectures have been proposed [135,141,142], SME and RAMI 4.0 are discussed in this section as representative. Likewise, of the several reference architectures for IM that have been proposed [11,45,134,143], IMSA and ISAM are discussed in this section as representative.

The SME was proposed by NIST in 2016 to standardize the SM system landscape [26,27]. SME encompasses a pyramid built of three manufacturing dimensions: the product, the production systems, and the enterprise (business) systems, as shown in Fig. 7(a) and Table 9 [26,27]. NIST proposed the system architectural paradigm based on a hierarchical control model to cover all areas of SM. In their report Current Standards Landscape for Smart Manufactur-

ing Systems [26], standards were positioned within the SME ecosystem from the perspective of product development lifecycle, production system lifecycle, business cycle for supply chain management, and manufacturing pyramid. Standards for the product lifecycle dimension include modeling practice (e.g., ISO/TC 213 Global Positioning System (GPS)), product model and data exchange (e.g., Initial Graphics Exchange Specification, Drawing Interchange Format), manufacturing model data (e.g., ISO 14649), product catalog data (e.g., ISO 13584), and product lifecycle data management (e.g., Product Lifecycle Management Extensible Markup Language (PLMXML)). Standards for the production system lifecycle dimension include production system model data and practice (e.g., IEC 62832), production system engineering (e.g., SysML, Modelica), production lifecycle data management (e.g., ISO 10303-239), and production system maintenance (e.g., GEIA 927). General business modeling standards are for interactions among manufacturers, suppliers, customers, partners, and even competitors, including Supply Chain Operations Reference (SCOR), Open Applications Group Integration Specification (OAGIS), and Manufacturing Enterprise Solutions Association's B2MML. Based on ISA 95, integration standards, the

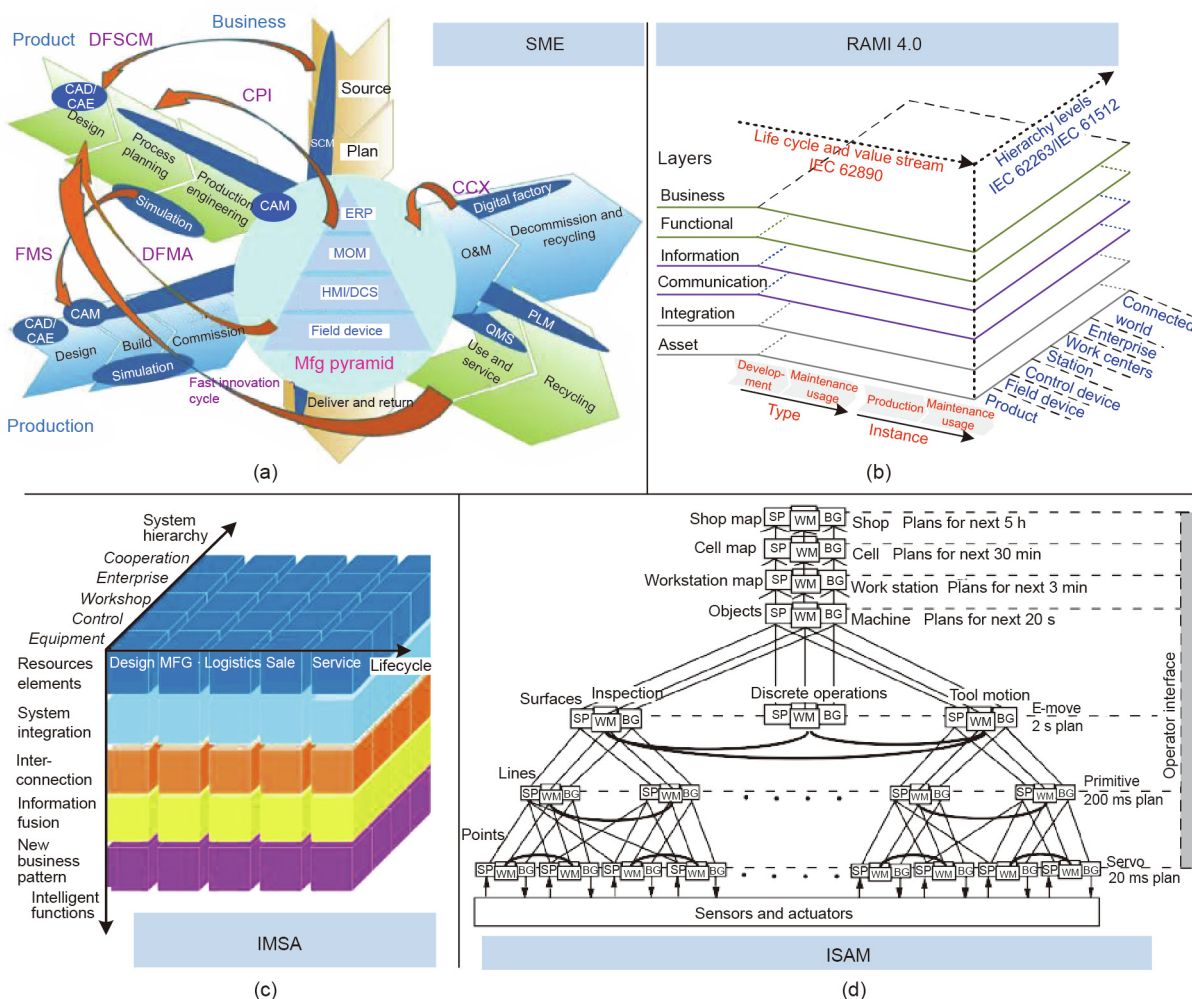


Fig. 7. Representative framework/architecture for SM (a) SME [27], (b) RAMI 4.0 [136], and for IM (c) IMSA [137], and (d) ISAM [134]. CAE: computer aided engineering; CAM: computer-aided manufacturing; CCX: continuous commissioning; CPI: continuous process improvement; DCS: distributed control systems; DFMA: design for manufacturing and assembly; DFSCM: design for supply chain management; ERP: enterprise resource planning; FMS: flexible manufacturing system; HMI: human-machine interface; Mfg: manufacturing; MOM: manufacturing operations management; O&M: operation and maintenance; PLM: product lifecycle management; QMS: quality management system; SCM: supplying chain management; BG: behavior generation; SP: sensory processing; WM: world modeling.

“manufacturing pyramid” divides into device level (e.g., IEC 61784, MT Connect), SCADA level (e.g., Modbus, ISA 88), manufacturing operations management level (e.g., ISO 22400), and enterprise level (e.g., ISO 19440, OAGIS). An analysis of the SMS related standards concludes that current manufacturing standards are insufficient to fully enable SM systems [27], requiring standards to address cybersecurity, cloud-based manufacturing services, supply chain integration, and data analytics. Additionally, two barriers to standards adoption that inhibit the growth of SMS include a lack of tracking of standards and standards adoption, and an overlap and redundancy between standards. Therefore, harmonization and collaboration among standards development organizations is necessary.

The domains defined in RAMI 4.0 include layers, life cycle, and hierarchy levels as shown in Fig. 7(b) [136] and Table 10 [136]. The intent of RAMI 4.0 is to be resilient and easy to expand or link with other SM architectures. In theory, any level of an SM enterprise can find a location in this three-level architecture. Several important standards in the context of RAMI 4.0 include IEC 62890 for life-cycle status, ISO/IEC 62264 for enterprise-control system integration, and IEC 61512 for batch control. Other related standards include IEC 62541, IEC 61784, VDMA 24582, IEC 61987, and ISO/IEC 20140.

ISAM was defined by Refs. [134,143] as a reference model architecture for IM systems, shown in Fig. 7(d) [134]. It provides a framework for IM standards and engineering guidelines for various manufacturing applications. ISAM is a hierarchically layered set of intelligent processing nodes organized as a nested series of control loops. The IMSA provides a model, terminologies, evaluation indicators, and technology standards for IM [137], as shown in Fig. 7(c) [137] and Table 11 [137]. Further, IMSA indicates that the life cycle, system level, and functioning of intelligent elements determine the scope of every IM-related technology. IMSA proposes a diagram of the structure of the IM standard system to help standards classification, shown in Fig. 8 [144]. The structural diagram of IM standard system includes “A: basic generality,” “B: key techniques,” and “C: industrial application,” which mainly reflects the relationship of different parts of the standards system. As of November 2018, there are about 300 IM standards released or under preparation in China, mainly covering basic generality and aspects of key techniques.

Recently, an HCPS model was proposed as a general reference architecture to better understand the relationship between SM and IM. HCPS is well matched for this comparison as it has well defined dimensions [1]. Table 12 [1,135] maps the representative SM and IM architectures and concludes:

- SME, RAMI 4.0, and IMSA consider system integration and management from different viewpoints. Product and production lifecycle, and supply chain are described in these architectures. However, all reference architectures lack a comprehensive consideration of recent AI/ML technologies,

energy, materials, and manufacturing paradigm development, which are also important for the further implementation of SM or IM.

- The attention put to human factors and related improvements to enterprise culture and human resources in related architectures is evolving. For example, in RAMI 4.0, the reference architecture of Industry 4.0, enterprise culture, and human resources is not reflected. But in fact, this aspect is obviously included in the Industry 4.0 maturity index [63], and the Japanese SM/IM reference architecture [139].
- The SME architecture does not fully describe important elements of enterprise infrastructure, IoT, cloud computing, CPS, big data, and DT. The importance of physical systems (industrial technology) such as intelligent robot, three-dimensional (3D) printing, and new materials is not also emphasized in SM. RAMI 4.0 does not also suggest a solution for SM implementation as it does not cover all aspects of SM and connects all related standards.
- The architectures and standards are time-sensitive. Standards will need tracking and revision as SM/IM develops and new problems arise and are resolved. Moreover, consideration of industrial complexity is required since industry in many developing countries is still semi-automated or only at a preliminarily stage in the deployment of digital or network technologies.

7.2. National focus and typical practical case

Many major countries have launched national plans, initiatives, and projects in SM/IM or Industry 4.0, as listed in Table 13 [4,11,28,64,145,146]. The following are the sampling of the similarities and distinguishing features in the paradigm selected, investment level, focus, and development paths between these national plans and projects and their practical implementations:

- Since 2011, United States has released several national plans and initiatives on manufacturing, including Advanced Manufacturing Partnership and Strategy for American Leadership in Advanced Manufacturing. Many policies and programs related with SM/IM are released in the context of advanced manufacturing, so its selected paradigm or preferred terminology for SM/IM is advanced manufacturing. The emphasis in United States in SM/IM is predominantly on the IT aspects of the top layer, such as big data, cloud computing, deep learning and virtual reality, and energy efficiency. One example is the Clean Energy Smart Manufacturing Institute and SMLC [28], which recognize data as a new resource for solving issues in energy consumption and environmental sustainability. Another example is General Electric (GE)’s Predix platform and Industrial Internet Consortium [11].
- Around 2012, Germany released a national strategy for Industry 4.0 with a similar vision of SM/IM. Germany prefers

Table 9
SM ecosystem architecture proposed by United States [27].

Dimension	Content	Note
Manufacturing Pyramid	The vertical integration of machines, plants, and enterprise systems	Manufacturing Pyramid is the core of the SM ecosystem
Product	Design → process planning → production engineering → manufacturing → use and service → end of life and recycling	Product life cycle data management, modeling practice, product model and data exchange, and product catalog data
Production system	Design → build → commission → operation and maintenance → decommission and recycling	Production system model data, production system engineering, production lifecycle data management, and production system maintenance
Business	Plan → source → make → deliver → return	Suppliers, competitor, customers, supply channels, and strategic partners and distributors

Table 10
RAMI 4.0 architecture proposed by Germany [136].

Dimension	Content	Note
Layers	Business, functional, information, communication, integration, and asset	Including asset layer representing the physical world and also a virtual map
Life cycle and value chain	Development, production, and maintenance/usage	Defined by IEC 62890
Hierarchy levels	Product, field device, control device, station, work centers, and enterprise and connected world	Defined by ISO/IEC 62264 and IEC 61512

Industry 4.0 as its terminology for SM/IM. Germany is focusing on smart/intelligent workshop/factory and related research into underlying technologies, such as intelligent

sensing, wireless networks, and CPS. One important feature of the Industry 4.0 national plan is its integration within various levels based on the value-added service that can be provided with equipment. One example is Siemens' digital cloud service platform named Sinalytics [11].

- In the 1990s, Japanese scholars first proposed international programs on IM. Recently, Japan released Society 5.0 and Industrial Value Chain Initiative (IVI) in the context of SM/IM. Japan focuses on increasing the value of each enterprise by means of cyber-physical production systems via lean management and service orientation, as well as solving the problems of an aging society. One example is their research and adoption of service robots in healthcare. Another is their principle of continuous improvement and respect for people in lean production, which are key elements in Japan's SM/IM vision [145].
- In 2015, China released several national programs and plans for SM/IM. China's preferred terminology is IM. China's strategy of upgrading manufacturing technologies is in parallel

Table 11
IMSA architecture proposed by China [137].

Dimension	Content	Note
Lifecycle	Design → production → logistics → sales → service	All activities in lifecycle are associated and influenced mutually
System hierarchy	Equipment level → control level → workshop level → enterprise level → cooperation level	Representing the intelligence and internet protocol of equipment as well as network flattening
Intelligent functions	Resources elements, system integration, interconnection, information fusion, and new business pattern	—

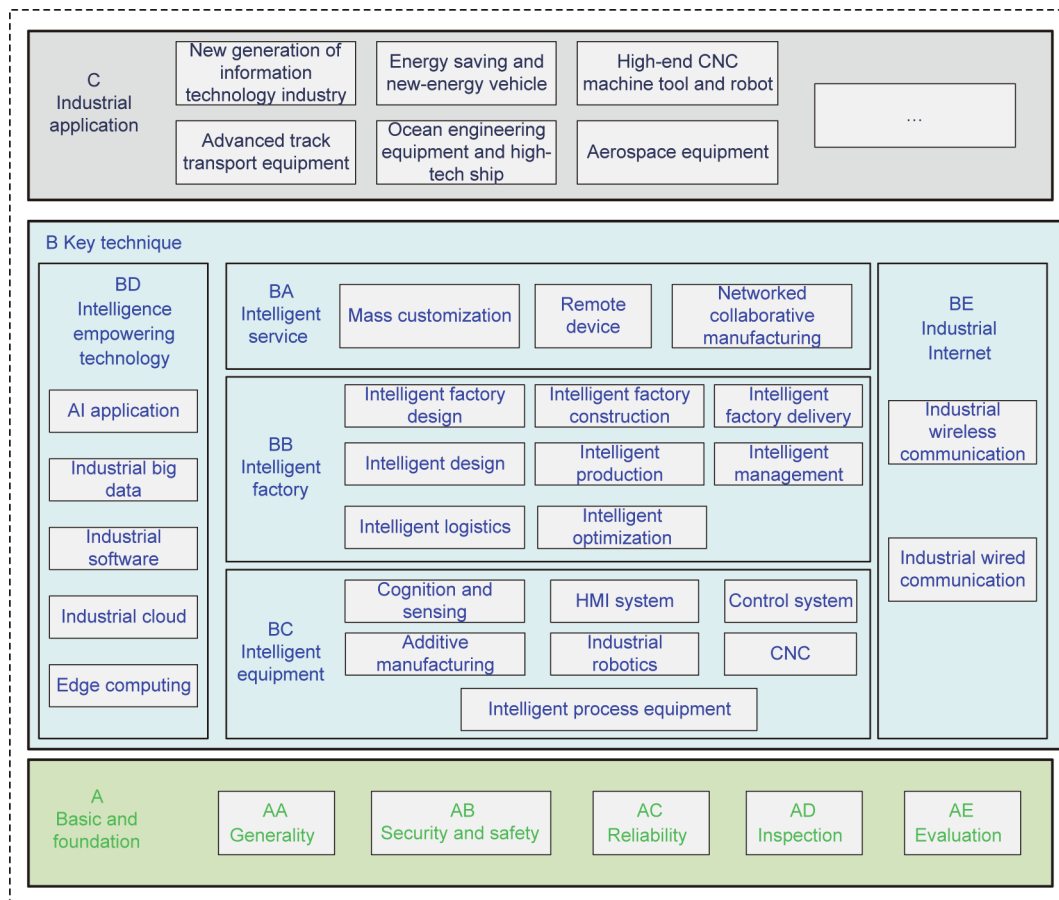


Fig. 8. Structural diagram of IM standard system [144]. A, B, C, D, and E are the codes in the IMSA.

Table 12
Mapping SM/IM reference architectures to HCPS dimensions [1,135].

Dimension	Factor	Content	Architectures			
			IM		SM	
			IMSA	ISAM	SME	RAMI 4.0
Humans	Organization scope	Individual, department, enterprise, and enterprise alliance and networks			✓	✓
	Human talent level	General staff, professional and technical personal, knowledge and skills personal, versatile talent, and innovative talent				
Cyber system	Sensing	Acoustic, thermal, electric current, magnetic, vibration, optical, imaging, force, pressure, speed, etc.		✓		
	Communication	Telegram, phone, optical fiber, wireless, and mobile	✓	✓		✓
	Network	Local area network, wide area network, Internet, mobile Internet, and IoT	✓	✓		✓
	Storage	Print, micro, magnetic medium, laser, and semi-conductor				
	Database	Local, distributed, online, cloud, and big data	✓	✓		✓
	IT infrastructure	Terminal, C/S, B/S, SOA, and cloud-computing	✓			✓
	Computer-aided simulation	Computer-aided design, computer-aided engineering, computer-aided manufacturing, computer aided process planning, and digital mock-up			✓	✓
	Control	Open-loop and close-loop; proportional–integral–derivative controller, proportional–sum–derivative controller, adaptive and intelligent control, etc.		✓		✓
	AI/ML	Fuzzy logic, expert system, neural network, and deep learning				
Physical system	Energy	Hydraulic power, coal, oil and gas, electricity, nuclear energy, and clean energy				
	Materials	Wood, metal, composite, semi-conductor, nano-materials, and smart materials				
	Process technique	Mechanical engineering, electro-processing, numerical control, machining center, robots, and 3D printing	✓			✓
System integration	Equipment	Handcraft, machine tool, numerical control, machining center, robots, and smart factory	✓	✓		✓
	System hierarchy	Field equipment, shop floor, plant, and enterprise and global business network	✓	✓	✓	✓
	Product life cycle	Product design, process design, production engineering, manufacturing, use and service, and recycling	✓		✓	✓
	Business life cycle	Plan, source, make, deliver, and return	✓		✓	✓
	Production life cycle	Design, build, commission, operation and maintenance, and decommission and recycling	✓		✓	✓
	Manufacturing paradigm development	Handcraft, lean, flexible, agile, reconfigurable, digital, networked, sustainable, smart, and intelligent				

Table 13
National SM or IM related policies/programs [64].

Country	SM or IM policy/program	Investment level	Content/focus	Typical cases
United States	Advanced Manufacturing Partnership, SMLC, and Strategy for American Leadership in Advanced Manufacturing	Public investment of 240 million USD, matched by 460 million USD from nonfederal sources across related institutes	Related institutes: Digital Manufacturing and Design Innovation Institute (DMDII), Clean Energy Smart Manufacturing Institute, and America Makes (additive manufacturing)	SMLC [28] and GE's Predix [11]
China	Implementation Plan for the 2016 Intelligent Manufacturing Pilots Special Project and China Manufacturing 2025	—	Accelerating the adoption of digital technologies and advanced production approaches, integration of information technologies and operation of technologies	Haier CosmoPlat and Sany predictive maintenance [4,146]
Germany	Industry 4.0	Approximately 550 million USD	Refers to SM by the term Industry 4.0, focusing on smart/intelligent workshop/factory and integration in various levels	Siemens' digital cloud service platform [11]
Japan	Society 5.0 and Industrial Value Chain Initiative	—	To design a new society by combining manufacturing and information technologies and to create a space in which enterprises can collaborate	Service robots and lean production [145]

rather than in series (i.e., from digitalization to networking and to intelligentization) due to the reality of its unbalanced development. Another feature of China's IM is user-orientation. Examples include Sany's digital platform for predictive maintenance and Haier's CosmoPlat [4,146].

In summary, SM/IM is the collaborative output of information technology, industrial manufacturing technology or operation technology (OT), and human intelligence and creativity, leading into a rapid evolution of the manufacturing system. However, SM/IM is just one tool towards manufacturing industries' ultimate

goals of reducing defects while improving quality, improving productivity while reducing cost, reducing downtime by predicting failure before it happens, minimizing waste while enhancing sustainability, and maintaining competitive advantages [64] through understanding, accumulation, and application of domain knowledge of manufacturing process and systems.

As is known, each country, region, or enterprise faces different situations and problems, and of course; each has differing comparative advantages. Therefore, when implementing integrating advanced IT and OTs, the technical path, prior technologies, and selected SM/IM paradigm may differ significantly. From the perspective of philosophy and culture, these differences become distinct by the way knowledge is understood, accumulated, and applied within manufacturing processes, systems, and sectors. For example, a typical Japanese manufacturing enterprise desires to continuously improve via rooting change in organizational culture and human training, and their knowledge acquisition is heavily dependent on individuals. A typical US company acquires new knowledge from data and knowledge migration, and can also be good at subverting and redefining problems. German manufacturing companies are good at the continuous upgrade of equipment and production systems, inserting new knowledge into the equipment, and creating new value for themselves and their customers. These differences in manufacturing philosophy, learned from the comparison of national focus and practical cases in SM/IM, may be useful guidance for countries, regions, and enterprises when they make their own development strategies.

8. Summary and conclusions

SM and IM are important paradigms to the new industrial revolution (Industry 4.0). Features and research focus are overlapped in the concepts and technology development of SM and IM. Both describe the evolution of manufacturing technology

facilitated with advanced information and communication technologies. Academia, industry, and government have shown strong interests in the development of SM and IM. The concepts of SM/IM have been evolving since the first day they were proposed. However, limited considerations have been taken on whether the definitions, thought, connotation, and technical developments in the literature are truly distinct or are shared. To address the gap, the work presented reviewed and compared SM and IM through multiple perspectives, as summarized in Table 14 [1,2,4,11,26–28,30,31,33,38,39,42,83,90,93,134,136,137,141,147–150].

Early concepts of SM and IM were coined almost at the same time, where both were driven by developments in AI during the 1980s. However, SM and IM appear to be two parallel paradigms that evolved independently, and for the most part, attracted attention from different groups until around 2014. This literature review reveals that SM co-occurs more frequently with the concepts of Industry 4.0, data-driven, and big data, showing a close relationship with the research interests of scholars in those areas. In contrast, IM co-occurs more frequently with the concepts of AI algorithm, optimization, agent, and architecture. Under various definitions, different concepts and research topics can be associated to SM or IM at different development phases. The development of digitalization, networking, and intelligentization in manufacturing is common for both paradigms.

From an evolutionary analysis of SM and IM, changes in keywords and most-related paradigms reflect the adoption of the enabling technologies and research focus of SM and IM national level strategies. A comparison of reference architectures and standards indicate that global academia and industry would benefit from strengthened international cooperation between SM and IM communities. Manufacturing societies and organizations should strive to reach a consensus and conduct cooperative research on common issues (e.g., unified standards and reference architectures, workforce training). Distinguished features of national plans and projects and practical implementations have been found in aspects of paradigm/concept selection, investment

Table 14
SM and IM through multiple perspectives: comparison and correlation.

Item	SM	IM	References
Origin	First coined in 1980s, but fully presented by Jim Davis around 2012	Coined by Wright, Yoshikawa, and Andrew in 1980s	[27,30,31,147]
Focus	Respond in real time to meet changing demands and conditions in factories, supply network, and customer needs	Minimize human involvement in manufacturing, arrange material and production compositions automatically, and control production processes	[4,26,27,39]
Development	Not much attention paid to SM until 2014	Consistent developing about 30 years	[148]
Category	Predicted as Industry 4.0 or the next industrial revolution	In industrial engineering and management, new-generation IM is predicted as the core driving force of next industrial revolution	[38,87]
Components	Physical, smart interconnection and communication, and application levels	Robot, personal computer, vision system, and voice system Human, cyber system, and physical system	[4,42]
Core concepts	CPS, IoT, and big data	Expert system, intelligent agent, neural network, knowledge engineering, and AI	[2,11,92]
Hierarchy	Three perspectives: products, manufacturing systems, and business	One architecture proposed by Andrew Kusiak and James S. Albus One three-level architecture including unit, system, and system-of-system (SoS) levels	[1,26,31,134]
Geographic	United States and Europe	Japan, the United States, Europe, and China	[4,28,33]
Reference architecture	SMS and RAMI 4.0	ISAM, IMSA, and HCPS	[27,134,136,137]
Related standards	ISA-95 and ISO 6983	ISO/TR 10623–1992, IEC 61987, GZNCPT0114–2016, and GZNCPT0117–2016	[141,149]
Related concepts	▲	▲	[83,150]

▲: Flexible manufacturing, CIM, intelligent design, intelligent products, intelligent production, industrial internet; Industry 4.0, CPPS, smart factory, etc.

level, focus, and development paths for SM and IM. Moreover, the pursuit of continuous knowledge acquisition and application, and the goals of reducing defects, improving productivity, saving cost, reducing downtime, minimizing waste, enhancing sustainability, and maintaining a competitive advantage, have been shared by national level plans of manufacturing development in different countries.

The study of the SM and IM evolution also provides practical guidance to understand and implement SM and IM in enterprises or regions that have relatively low level of SM and IM development. The manufacturing philosophies and their noted consistency may help when targeted development decisions are made, such as choosing proper transformation paradigms and development strategies, and evaluating and selecting suitable technologies. Since manufacturing enterprises are the main implementers of SM and IM, it is suggested that more attention should be paid to key technologies such as CPS, big data, cloud computing, IoT, and AI, and human/staff education based on their unique situation, no matter which SM/IM paradigm is adopted.

Future research to further the understanding and implementation of SM/IM are supposed to include:

- **Key technology development.** To improve the smartness/intelligence of manufacturing systems, key enabling technologies such as sensing, DT, CPSs, knowledge engineering, and deep learning should be developed concurrently to make their adoption more robust, adaptive, economic, and sustainable.
- **Human-machine symbiosis.** Today's SM and IM call for a greater role of human-machine symbiosis. There should be in-depth integration and cooperation between humans and intelligent machines (e.g., CPS) rather than only using machines to replace humans.
- **Interdisciplinary, cross-domain, and social integration.** The potential of SM and IM can be further unlocked if it is linked to other technologies, such as intelligent transportation, smart energy/grid, smart building, intelligent healthcare, smart city, and intelligent society. Research areas may include multi-physics modeling, social internet, data storage, privacy and security, standards, and ethics.
- **Additional comparative survey.** Surveys on SM and IM related questions using patent analysis, projecting technology trajectories, and interviewing experts, in order to compare standards and applications, and address the unique challenges of implementing SM/IM in small and mid-size enterprises, may provide further insights. A comparison of SM and IM manufacturing cultures is another potential topic worthy systematically studying.

Acknowledgements

This work was supported by the International Postdoctoral Exchange Fellowship Program (20180025), National Natural Science Foundation of China (51703180), China Postdoctoral Science Foundation (2018M630191 and 2017M610634), Shaanxi Postdoctoral Science Foundation (2017BSHEDZZ73), and Fundamental Research Funds for the Central Universities (xpt012020006 and xjj2017024).

Compliance with ethics guidelines

Baicun Wang, Fei Tao, Xudong Fang, Chao Liu, Yufei Liu, and Theodor Freiheit declare that they have no conflict of interest or financial conflicts to disclose.

References

- [1] Zhou J, Zhou Y, Wang B, Zang J. Human-cyber-physical systems (HCPSS) in the context of new-generation intelligent manufacturing. *Engineering* 2019;5(4):624–36.
- [2] Wang L. From intelligence science to intelligent manufacturing. *Engineering* 2019;5(4):615–8.
- [3] Tao F, Qi Q, Wang L, Nee AYC. Digital twins and cyber-physical systems toward smart manufacturing and Industry 4.0: correlation and comparison. *Engineering* 2019;5(4):653–61.
- [4] Zhou J, Li P, Zhou Y, Wang B, Zang J, Meng L. Toward new-generation intelligent manufacturing. *Engineering* 2018;4(1):11–20.
- [5] Evans PC, Annunziata M. Industrial Internet: pushing the boundaries of minds and machines. Report. Boston: General Electric Company; 2021 Nov.
- [6] Tao F, Cheng Y, Xu DL, Zhang L, Li BH. CCloudT-CMfg: cloud computing and Internet of Things-based cloud manufacturing service system. *IEEE Trans Ind Inform* 2014;10(2):1435–42.
- [7] Lee I, Lee K. The Internet of Things (IoT): applications, investments, and challenges for enterprises. *Bus Horiz* 2015;58(4):431–40.
- [8] Pan Y. Heading toward Artificial Intelligence 2.0. *Engineering* 2016;2(4):409–13.
- [9] Thoben KD, Wiesner S, Wuest T. "Industrie 4.0" and smart manufacturing—a review of research issues and application examples. *Int J Autom Technol* 2017;11(1):4–16.
- [10] Liu Y, Xu X. Industry 4.0 and cloud manufacturing: a comparative analysis. *J Manuf Sci Eng* 2017;139(3):034701.
- [11] Zhong RY, Xu X, Klotz E, Newman ST. Intelligent manufacturing in the context of Industry 4.0: a review. *Engineering* 2017;3(5):616–30.
- [12] Qi Q, Tao F. Digital twin and big data towards smart manufacturing and Industry 4.0: 360 degree comparison. *IEEE Access* 2018;6:3585–93.
- [13] Kusiak A. Smart manufacturing. *Int J Prod Res* 2018;56(1–2):508–17.
- [14] Liang S, Rajora M, Liu X, Yue C, Zou P, Wang L. Intelligent manufacturing systems: a review. *Int J Mech Eng Robot Res* 2018;7(3):324–30.
- [15] Tao Y, Zhao G, Li Q, Zhao W. Reflections on facilitating the development of "Internet Plus" intelligent manufacturing in China. In: *Proceedings of the 5th International Conference on Industrial Engineering and Applications (ICIEA)*; 2018 Apr 26–28; Singapore; 2018. p. 150–7.
- [16] Yao X, Zhou J, Zhang J, Boer CR. From intelligent manufacturing to smart manufacturing for Industry 4.0 driven by next generation artificial intelligence and further on. In: *Proceedings of the 5th international conference on enterprise systems (ES)*; 2017 Sep 22–24; Beijing, China; 2017. p. 311–8.
- [17] Zhang YF, Zhang D, Ren S. Survey on current research and future trends of smart manufacturing and its key technologies. *Mech Sci Technol Aerosp Eng* 2019;38:329–38.
- [18] Wang B, Liu Y, Zhou Y, Wen Z. Emerging nanogenerator technology in China: a review and forecast using integrating bibliometrics, patent analysis and technology roadmapping methods. *Nano Energy* 2018;46:322–30.
- [19] Muhuri PK, Shukla AK, Abraham A. Industry 4.0: a bibliometric analysis and detailed overview. *Eng Appl Artif Intell* 2019;78:218–35.
- [20] Schaffer GH. Artificial intelligence: a tool for smart manufacturing. *Am Mach Autom Manuf* 1986;130(8):83.
- [21] National Science and Technology Council. Strategy for American leadership in advanced manufacturing. Report. Washington, DC: White House; 2020 Aug.
- [22] Kagermann H, Wahlster W, Helbig J. Securing the future of German manufacturing industry: recommendations for implementing the strategic initiative Industrie 4.0 [Internet]. National Academy of Science and Engineering; 2013 Apr [cited 2020 Mar 20]. Available from: https://www.academia.edu/36867338/Securing_the_future_of_German_manufacturing_industry_Recommendations_for_implementing_the_strategic_initiative_INDUSTRIE_4_0_Final_report_of_the_Industrie_4_0_Working_Group.
- [23] Li L. China's manufacturing locus in 2025: with a comparison of "Made-in-China 2025" and "Industry 4.0". *Technol Forecast Soc Chang* 2018;135:66–74.
- [24] van Eck NJ, Waltman L. VOSviewer manual. Leiden: Universiteit Leiden; 2013.
- [25] Krakauer J. Smart manufacturing with artificial. Dearborn: Computer and Automated Systems Association of the Society of Manufacturing Engineers; 1987.
- [26] Lu Y, Morris KC, Frechette S. Current standards landscape for smart manufacturing systems. Technical paper. Gaithersburg: National Institute of Standards and Technology; 2016.
- [27] Lu Y, Morris KC, Frechette S. Standards landscape and directions for smart manufacturing systems. In: *Proceedings of 2015 IEEE International Conference on Automation Science and Engineering (CASE)*; 2015 Aug 23–28; Gothenburg, Sweden; 2015. p. 998–1005.
- [28] Davis J, Edgar T, Porter J, Bernaden J, Sarli M. Smart manufacturing, manufacturing intelligence and demand-dynamic performance. *Comput Chem Eng* 2012;47:145–56.
- [29] Smart Manufacturing Leadership Coalition. Implementing 21st century smart manufacturing [Internet]. Schaumburg: Control Global; c2004–2020 [cited 2020 Aug 22]. Available from: <https://www.controlglobal.com/whitepapers/2011/110621-smic-smart-manufacturing/>.
- [30] Wright PK, Bourne DA. Manufacturing intelligence. Boston: Addison-Wesley Longman Publishing Co., Inc.; 1988.

- [31] Kusiak A. Intelligent manufacturing systems. Upper Saddle River: Prentice Hall; 1990.
- [32] Yoshikawa H. Manufacturing and the 21st century—intelligent manufacturing systems and the renaissance of the manufacturing industry. *Technol Forecast Soc Chang* 1995;49(2):195–213.
- [33] Okabe T, Bunce P, Limoges R. Next generation manufacturing systems (NGMS) in the IMS program. In: Okino N, Tamura H, Fujii S, editors. *Advances in production management systems: perspectives and future challenges*. Boston: Springer Nature; 2013.
- [34] Anderson C, Bunce P. Next generation manufacturing systems (NGMS) [Internet]. c2000 [cited 2020 Mar 20]. Available from: <https://docplayer.net/13669727-Ngms-next-generation-manufacturing-systems-cam-i-next-generation-manufacturing-systems-program-white-paper.html>.
- [35] Groumpos PP. The challenge of intelligent manufacturing systems (IMS): the European IMS information event. *J Intel Manuf* 1995;6(1):67–77.
- [36] Zheng P, Wang H, Sang Z, Zhong RY, Liu Y, Liu C, et al. Smart manufacturing systems for Industry 4.0: conceptual framework, scenarios, and future perspectives. *Front Mech Eng* 2018;13(2):137–50.
- [37] Lee J, Lapira E, Bagheri B, Kao H. Recent advances and trends in predictive manufacturing systems in big data environment. *Manuf Lett* 2013;1(1):38–41.
- [38] Kusiak A. Computational intelligence in design and manufacturing. New York: John Wiley & Sons; 2000.
- [39] Oztemel E. Intelligent manufacturing systems. In: Benyoucef L, Grabot B, editors. *Artificial intelligence techniques for networked manufacturing enterprises management*. London: Springer; 2010. p. 1–41.
- [40] Trentesaux D, Millot P. A human-centred design to break the myth of the “magic human” in intelligent manufacturing systems. In: Borangiu T, Thomas A, Trentesaux D, editors. *Service orientation in holonic and multi-agent manufacturing*. Cham: Springer; 2016. p. 103–13.
- [41] Pacaux-Lemoine MP, Trentesaux D, Rey GZ, Millot P. Designing intelligent manufacturing systems through human–machine Cooperation principles: a human-centered approach. *Comput Ind Eng* 2017;111:581–95.
- [42] Qu YJ, Ming XG, Liu ZW, Zhang XY, Hou ZT. Smart manufacturing systems: state of the art and future trends. *Int J Adv Manuf Technol* 2019;103(9–12):3751–68.
- [43] Mittal S, Khan MA, Romero D, Wuest T. Smart manufacturing: characteristics, technologies and enabling factors. *Proc Inst Mech Eng Part B J Eng Manuf* 2019;233(5):1342–61.
- [44] Kibira D, Morris KC, Kumaraguru S. Methods and tools for performance assurance of smart manufacturing systems. *J Res Natl Inst Stand Technol* 2016;121:282–313.
- [45] Rzevski G. A framework for designing intelligent manufacturing systems. *Comput Ind* 1997;34(2):211–9.
- [46] Wang B, Zang J, Qu X, Dong J, Zhou Y. Research on new-generation intelligent manufacturing based on human–cyber–physical systems. *Chin Acad Eng* 2018;20(4):29–34.
- [47] Tan J, Liu Z, Xu J. Intelligent products and equipment led by new-generation artificial intelligence. *Chin Acad Eng* 2018;20(4):35–43.
- [48] Yuan X, Gui W, Chen X, Huang K, Yang C. Transforming and upgrading nonferrous metal industry with artificial intelligence. *Chin Acad Eng* 2018;20(4):59–65.
- [49] Li B, Chai X, Zhang L, Hou B, Liu Y. Accelerate the development of intelligent manufacturing technologies, industries, and application under the guidance of a new-generation of artificial intelligence technology. *Chin Acad Eng* 2018;20(4):73–8.
- [50] Lu B, Shao X, Zhang J, Wang L. Development strategy for intelligent factory in discrete manufacturing. *Chin Acad Eng* 2018;20(4):44–50.
- [51] Yu X, Zhang H, Peng Y, Li D. Networking architecture and development trend of Industrial Internet. *Chin Acad Eng* 2018;20(4):79–84.
- [52] Tomiyama T. A manufacturing paradigm toward the 21st century. *Integr Comput Aided Eng* 1997;4(3):159–78.
- [53] Zhang HC, Huang SH. Applications of neural networks in manufacturing: a state-of-the-art survey. *Int J Prod Res* 1995;33(3):705–28.
- [54] Shen W, Hao Q, Yoon HJ, Norrie DH. Applications of agent-based systems in intelligent manufacturing: an updated review. *Adv Eng Inf* 2006;20(4):415–31.
- [55] Leitão P. Agent-based distributed manufacturing control: a state-of-the-art survey. *Eng Appl Artif Intell* 2009;22(7):979–91.
- [56] Jardim-Goncalves R, Sarraipa J, Agostinho C, Panetto H. Knowledge framework for intelligent manufacturing systems. *J Intel Manuf* 2011;22(5):725–35.
- [57] Kang HS, Lee JY, Choi S, Kim H, Park JH, Son JY, et al. Smart manufacturing: past research, present findings, and future directions. *Int J Precis Eng Manuf* 2016;3:111–28.
- [58] Hofmann E, Rüsch M. Industry 4.0 and the current status as well as future prospects on logistics. *Comput Ind* 2017;89:23–34.
- [59] Kusiak A. Fundamentals of smart manufacturing: a multi-thread perspective. *Annu Rev Control* 2019;47:214–20.
- [60] Romero D, Stahre J, Wuest T, Noran O, Bernus P, Fast-Berglund Å, et al. Towards an operator 4.0 typology: a human-centric perspective on the Fourth Industrial Revolution Technologies. In: *Proceedings of the International Conference on Computers and Industrial Engineering (CIE46)*; 2016 Oct 29–31; Tianjin, China; 2016. p. 29–31.
- [61] Tao F, Qi Q, Liu A, Kusiak A. Data-driven smart manufacturing. *J Manuf Syst* 2018;48:157–69.
- [62] Wang J, Ma Y, Zhang L, Gao RX, Wu D. Deep learning for smart manufacturing: methods and applications. *J Manuf Syst* 2018;48:144–56.
- [63] Schuh G, Anderl R, Gausemeier J, ten Hompel M, Wahlster W. *Industrie 4.0 maturity index: managing the digital transformation of companies*. Munich: Herbert Utz Verlag; 2017.
- [64] Stephen J. A policymaker's guide to smart manufacturing. Washington, DC: Information Technology and Innovation Foundation; 2016.
- [65] Bonvillian WB. Advanced manufacturing policies and paradigms for innovation. *Science* 2013;342(6163):1173–5.
- [66] Monostori L, Kádár B, Bauernhansl T, Kondoh S, Kumara S, Reinhart G, et al. Cyber–physical systems in manufacturing. *CIRP Ann* 2016;65(2):621–41.
- [67] Monostori L. Cyber–physical production systems: roots, expectations and R&D challenges. *Procedia CIRP* 2014;17:9–13.
- [68] Zhang L, Luo Y, Tao F, Li BH, Ren L, Zhang X, et al. Cloud manufacturing: a new manufacturing paradigm. *Enterp Inf Syst* 2014;8(2):167–87.
- [69] Chen D, Heyer S, Ibbotson S, Saloniis K, Steingrimsón JG, Thiede S. Direct digital manufacturing: definition, evolution, and sustainability implications. *J Clean Prod* 2015;107:615–25.
- [70] Chrysosolouris G, Mavrikios D, Papakostas N, Mourtzis D, Michalos G, Georgoulas K. Digital manufacturing: history, perspectives, and outlook. *Proc Inst Mech Eng Part B J Eng Manuf* 2009;223(5):451–62.
- [71] Jayal AD, Badurdeen F, Dillon OW Jr, Jawahir IS. Sustainable manufacturing: modeling and optimization challenges at the product, process and system levels. *CIRP J Manuf Sci Technol* 2010;2(3):144–52.
- [72] Browne J, Dubois D, Rathmill K, Sethi SP, Steckel KE. Classification of flexible manufacturing systems. *FMS Mag* 1984;2(2):114–7.
- [73] Babiceanu RF, Chen FF. Development and applications of holonic manufacturing systems: a survey. *J Intel Manuf* 2006;17:111–31.
- [74] Groover MP. *Automation, production systems, and computer-integrated manufacturing*. Upper Saddle River: Prentice Hall; 2007.
- [75] Yusuf YY, Sarhadi M, Gunasekaran A. Agile manufacturing: the drivers, concepts and attributes. *Int J Prod Econ* 1999;62(1–2):33–43.
- [76] Gunasekaran A. Agile manufacturing: enablers and an implementation framework. *Int J Prod Res* 1998;36(5):1223–47.
- [77] Mehrabi MG, Ulsoy AG, Koren Y. Reconfigurable manufacturing systems and their enabling technologies. *Int J Manuf Technol Manag* 2000;1(1):114–31.
- [78] D'Amours S, Montreuil B, Lefrançois P, Soumis F. Networked manufacturing: the impact of information sharing. *Int J Prod Econ* 1999;58(1):63–79.
- [79] Liu M, Ma J, Lin L, Ge M, Wang Q, Liu C. Intelligent assembly system for mechanical products and key technology based on Internet of Things. *J Intel Manuf* 2017;28(2):271–99.
- [80] Wan J, Chen B, Imran M, Tao F, Li D, Liu C, et al. Toward dynamic resources management for IoT-based manufacturing. *IEEE Commun Mag* 2018;56(2):52–9.
- [81] Lee J. E-manufacturing—fundamental, tools, and transformation. *Robot Comput Integr Manuf* 2003;19(6):501–7.
- [82] Shah R, Ward PT. Lean manufacturing: context, practice bundles, and performance. *J Oper Manag* 2003;21(2):129–49.
- [83] Tao F, Cheng Y, Zhang L, Nee AYC. Advanced manufacturing systems: socialization characteristics and trends. *J Intel Manuf* 2017;28(5):1079–94.
- [84] Jiang P, Ding K, Leng J. Towards a cyber–physical–social–connected and service-oriented manufacturing paradigm: social manufacturing. *Manuf Lett* 2016;7:15–21.
- [85] Tao F, Qi Q. New IT driven service-oriented smart manufacturing: framework and characteristics. *IEEE Trans Syst Man Cybern Syst* 2017;49(1):81–91.
- [86] Yang H, Kumara S, Bukkapatnam STS, Tsung F. The Internet of Things for smart manufacturing: a review. *IIEE Trans* 2019;51(11):1190–216.
- [87] Kusiak A. Smart manufacturing must embrace big data. *Nature* 2017;544(7648):23–5.
- [88] Qi Q, Tao F. A smart manufacturing service system based on edge computing, fog computing, and cloud computing. *IEEE Access* 2019;7:86769–77.
- [89] Tao F, Zhang M. Digital twin shop-floor: a new shop-floor paradigm towards smart manufacturing. *IEEE Access* 2017;5:20418–27.
- [90] Chen T, Lin YC. Feasibility evaluation and optimization of a smart manufacturing system based on 3D printing: a review. *Int J Intel Syst* 2017;32(4):394–413.
- [91] Dilberoglu UM, Gharehpapagh B, Yaman U, Dolen M. The role of additive manufacturing in the era of Industry 4.0. *Procedia Manuf* 2017;11:545–54.
- [92] Bai Y. Industrial Internet of Things over tactile Internet in the context of intelligent manufacturing. *Clust Comput* 2018;21(1):869–77.
- [93] Xiao Y, Liu Q. Application of big data processing method in intelligent manufacturing. In: *Proceedings of 2019 IEEE International Conference on Mechatronics and Automation (ICMA)*; 2019 Aug 4–7; Tianjin, China; 2019. p. 1895–900.
- [94] Zhong RY, Xu C, Chen C, Huang GQ. Big data analytics for physical Internet-based intelligent manufacturing shop floors. *Int J Prod Res* 2017;55(9):2610–21.

- [95] Hasnan NZN, Yusoff YM. Short review: application areas of Industry 4.0 technologies in food processing sector. In: Proceedings of IEEE Student Conference on Research and Development (SCoReD); 2018 Nov 26–28; Bangi, Negeri Selangor, Malaysia; 2018. p. 1–6.
- [96] Zhou G, Zhang C, Li Z, Ding K, Wang C. Knowledge-driven digital twin manufacturing cell towards intelligent manufacturing. *Int J Prod Res* 2020;58(4):1034–51.
- [97] Nee AYC, Ong SK, Chrysosolouris G, Mourtzis D. Augmented reality applications in design and manufacturing. *CIRP Ann* 2012;61(2):657–79.
- [98] Cheng J, Chen W, Tao F, Lin CL. Industrial IoT in 5G environment towards smart manufacturing. *J Ind Inf Integr* 2018;10:10–9.
- [99] Li W, Kara S. Methodology for monitoring manufacturing environment by using wireless sensor networks (WSN) and the Internet of Things (IoT). *Procedia CIRP* 2017;61:323–8.
- [100] Wang L, Törngren M, Onori M. Current status and advancement of cyber-physical systems in manufacturing. *J Manuf Syst* 2015;37:517–27.
- [101] Lu Y. Industry 4.0: a survey on technologies, applications and open research issues. *J Ind Inf Integr* 2017;6:1–10.
- [102] Yao X, Zhou J, Lin Y, Li Y, Yu H, Liu Y. Smart manufacturing based on cyber-physical systems and beyond. *J Intel Manuf* 2019;30(8):2805–17.
- [103] Gill H. From vision to reality: cyber-physical systems [presentation]. In: HCSS National Workshop on New Research Directions for High Confidence Transportation CPS: Automotive, Aviation, and Rail; 2008 Nov 18–20; Austin, TX, USA; 2008. p. 18–20.
- [104] Cheng GJ, Liu LT, Qiang XJ, Liu Y. Industry 4.0 development and application of intelligent manufacturing. In: 2016 International Conference on Information System and Artificial Intelligence (ISAI); 2016 Jun 24–26; Hong Kong, China; 2016. p. 407–10.
- [105] Sowe SK, Simmon E, Zettsu K, de Vaulx F, Bojanova I. Cyber-physical-human systems: putting people in the loop. *IT Prof* 2016;18(1):10–3.
- [106] Munir S, Stankovic JA, Liang CJM, Lin S. Cyber physical system challenges for human-in-the-loop control. In: Proceedings of 8th International Workshop on Feedback Computing; 2013 Jun 25; San Jose, CA, USA; 2013.
- [107] Gil M, Albert M, Fons J, Pelechano V. Designing human-in-the-loop autonomous cyber-physical systems. *Int J Hum Comput Stud* 2019;130:21–39.
- [108] Romero D, Bernus P, Noran O, Stahre J, Fast-Berglund Å. The Operator 4.0: human cyber-physical systems & adaptive automation towards human-automation symbiosis work systems. In: Proceedings of IFIP International Conference on Advances in Production Management Systems; 2016 Sep 3–7; Iguassu Falls, Brazil; 2016. p. 677–86.
- [109] Xiong G, Zhu F, Liu X, Dong X, Huang W, Chen S, et al. Cyber-physical-social system in intelligent transportation. *IEEE/CAA J Autom Sin* 2015;2(3):320–33.
- [110] Xu DL, He W, Li S. Internet of Things in industries: a survey. *IEEE Trans Ind Inform* 2014;10(4):2233–43.
- [111] Gubbi J, Buyya R, Marusic S, Palaniswami M. Internet of Things (IoT): a vision, architectural elements, and future directions. *Future Gener Comp Syst* 2013;29(7):1645–60.
- [112] Zhu K, Joshi S, Wang QG, Hsi JFY. Guest editorial special section on big data analytics in intelligent manufacturing. *IEEE Trans Ind Inform* 2019;15(4):2382–5.
- [113] Wu D, Rosen DW, Wang L, Schaefer D. Cloud-based design and manufacturing: a new paradigm in digital manufacturing and design innovation. *Comput Aided Des* 2015;59:1–14.
- [114] Xu X. From cloud computing to cloud manufacturing. *Robot Comput Integr Manuf* 2012;28(1):75–86.
- [115] Li BH, Zhang L, Wang SL, Tao F, Cao JW, Jiang XD, et al. Cloud manufacturing: a new service-oriented networked manufacturing model. *Comput Integr Manuf Sys* 2010;16(1):1–7.
- [116] Tao F, Zhang L, Venkatesh VC, Luo Y, Cheng Y. Cloud manufacturing: a computing and service-oriented manufacturing model. *Proc Inst Mech Eng Part B J Eng Manuf* 2011;225(10):1969–76.
- [117] Bonomi F, Milito R, Zhu J, Addepalli S. Fog computing and its role in the Internet of Things. In: Proceedings of the First Edition of the MCC Workshop on Mobile Cloud Computing; 2012 Aug 17; Helsinki, Finland; 2012. p. 13–6.
- [118] Park HS, Tran NH. Development of a cloud based smart manufacturing system. *J Adv Mech Des Syst Manuf* 2015;9(3):JAMDSM0030.
- [119] Lin SW, Miller B, Durand J, Joshi R, Didier P, Chigani A, et al. Industrial Internet Reference Architecture [Internet]. Milford: Industrial Internet Consortium (IIC); 2015 Jun 4 [cited 2020 Mar 20]. Available from: <https://www.iiconsortium.org/IIRA-1.7.htm>.
- [120] Wang Y, Zhang Y, Tao F, Chen T, Cheng Y, Yang S. Logistics-aware manufacturing service collaboration optimisation towards industrial internet platform. *Int J Prod Res* 2019;57(12):4007–26.
- [121] Jeschke S, Brecher C, Meisen T, Özdemir D, Eschert T. Industrial internet of things and cyber manufacturing systems. In: Jeschke S, Brecher C, Song H, Rawat DB, editors. *Industrial Internet of Things*. Cham: Springer; 2017. p. 3–19.
- [122] Tao F, Cheng J, Qi Q, Zhang M, Zhang H, Sui F. Digital twin-driven product design, manufacturing and service with big data. *Int J Adv Manuf Technol* 2018;94(9–12):3563–76.
- [123] Tao F, Zhang M, Cheng J, Qi Q. Digital twin workshop: a new paradigm for future workshop. *Comput Integr Manuf Sys* 2017;23(1):1–9.
- [124] Uhlemann THJ, Lehmann C, Steinhilper R. The digital twin: realizing the cyber-physical production system for Industry 4.0. *Procedia CIRP* 2017;61:335–40.
- [125] Glaessgen EH, Stargel DS. The digital twin paradigm for future NASA and US Air Force vehicles. In: Proceedings of 53rd AIAA/ASME/ASCE/AHS/ASC Structures, Structural Dynamics and Materials Conference; 2012 Apr 23–26; Honolulu, HI, USA; 2012.
- [126] Grieves M. Digital twin: manufacturing excellence through virtual factory replication [Internet]. 2015 Apr 20 [cited 2020 Mar 20]. Available from: https://www.researchgate.net/publication/275211047_Digital_Twin_Manufacturing_Excellence_through_Virtual_Factory_Replication.
- [127] Schleich B, Anwer N, Mathieu L, Wartzack S. Shaping the digital twin for design and production engineering. *CIRP Ann* 2017;66(1):141–4.
- [128] Qi Q, Tao F, Zuo Y, Zhao D. Digital twin service towards smart manufacturing. *Procedia CIRP* 2018;72:237–42.
- [129] Lu Y, Liu C, Wang K, Huang H, Xu X. Digital twin-driven smart manufacturing: connotation, reference model, applications and research issues. *Robot Comput Integr Manuf* 2020;61:101837.
- [130] Zheng Y, Yang S, Cheng H. An application framework of digital twin and its case study. *Ambient Intel Hum Comput* 2019;10(3):1141–53.
- [131] Zhuang YT, Wu F, Chen C, Pan Y. Challenges and opportunities: from big data to knowledge in AI 2.0. *Front Inf Technol Electron Eng* 2017;18(1):3–14.
- [132] Li W, Wu W, Wang H, Cheng X, Chen H, Zhou Z, et al. Crowd intelligence in AI 2.0 era. *Front Inf Technol Electron Eng* 2017;18(1):15–43.
- [133] ISO 15704–2000: Industrial automation systems—requirements for enterprise-reference architectures and methodologies. ISO standard. Geneva: International Organization for Standardization; 2000.
- [134] Albus JS, Horst JA, Huang HM, Kramer TR, Messina ER, Meystel A, et al. An intelligent systems architecture for manufacturing (ISAM): a reference model architecture for intelligent manufacturing systems. NIST technical paper. Gaithersburg: NIST; 2002.
- [135] Li Q, Tang Q, Chan I, Wei H, Pu Y, Jiang H, et al. Smart manufacturing standardization: architectures, reference models and standards framework. *Comput Ind* 2018;101:91–106.
- [136] Hankel M, Rexroth B. The Reference Architectural Model Industrie 4.0 (RAMI 4.0) [Internet]. Frankfurt: ZVEI; c2015 [cited 2020 Mar 20]. Available from: <https://www.zvei.org/en/subjects/industrie-4-0/the-reference-architectural-model-rami-4-0-and-the-industry-4-0-component/>.
- [137] Wei S, Hu J, Cheng Y, Ma Y, Yu Y. The essential elements of intelligent manufacturing system architecture. In: Proceedings of the 13th IEEE Conference on Automation Science and Engineering (CASE); 2017 Aug 20–23; Xi'an, China; 2017. p. 1006–11.
- [138] Cyber-Physical Systems Public Working Group. Framework for cyber-physical systems release 1.0 [Internet]. Gaithersburg: National Institute of Standards and Technology; [cited 2020 Aug 9]. Available from: <https://pages.nist.gov/cpspwg/library>.
- [139] Industrial Value Chain Reference Architecture (IVRA). Tokyo: Industrial Value Chain Initiative; 2016.
- [140] Carrez F, Bauer M, Boussad M, Bui N, Jurdak C, De Loof J, et al. Internet of Things—architecture IoT-A deliverable d1.5—final architectural reference model for the IoT v3.0 [Internet]. Berlin: Internet of Things Architecture (IoT-A); 2013 [cited 2020 Mar 20]. Available from: https://www.researchgate.net/publication/272814818_Internet_of_Things_-_Architecture_IoT-A_Deliverable_D1.5_-_Final_architectural_reference_model_for_the_IoT_v3.0.
- [141] Moghaddam M, Cadavid MN, Kenley CR, Deshmukh AV. Reference architectures for smart manufacturing: a critical review. *J Manuf Sys* 2018;49:215–25.
- [142] Mittal S, Romero D, Wuest T. Towards a smart manufacturing maturity model for SMEs (SM3E). In: Proceedings of IFIP International Conference on Advances in Production Management Systems; 2018 Aug 26–20; Seoul, Republic of Korea; 2018. p. 155–63.
- [143] Albus JS. A reference model architecture for intelligent systems design. In: Proceedings of the US/ROC Joint Workshop on Automation and Productivity for Small to Medium Scale Manufacturing; 1993 Jul 4–10; Taipei, China; 1993. p. 27–56.
- [144] National intelligent manufacturing standard system construction guidelines 2018 [Internet]. Beijing: National Intelligent Manufacturing Standardization Administration Group (IMSG); c2015–2017 [cited 2020 Aug 9]. Available from: <http://www.imsa.org.cn/public/wr/info/20>.
- [145] Mrugalska B, Wyrwicka MK. Towards lean production in Industry 4.0. *Procedia Eng* 2017;182:466–73.
- [146] Zhou Y, Zang J, Miao Z, Minshall T. Upgrading pathways of intelligent manufacturing in China: transitioning across technological paradigms. *Engineering* 2019;5(4):691–701.

- [147] Piddington C, Pegram M. An IMS test case-global manufacturing. In: Proceedings of the IFIP TC5/WG5.7 Fifth International Conference on Advances in Production Management Systems; 1993 Sep 28–30; Athens, Greece; 1993. p. 11–20.
- [148] Kusiak A. Intelligent manufacturing: bridging two centuries. *J Intell Manuf* 2019;30:1–2.
- [149] 12 intelligent manufacturing standards announced [Internet]. Campbell: United States Information Technology Office; [cited 2020 Aug 9]. Available from: <http://www.usito.org/news/12-intelligent-manufacturing-standards-announced>.
- [150] Esmaeilian B, Behdad S, Wang B. The evolution and future of manufacturing: a review. *J Manuf Sys* 2016;39:79–100.