Organisation	Description	Source
Alstom	Maintenance, upgrade and operation of trains and signalling systems.	Davies, 2004
ABB	Turnkey solutions in power generation	Miller, 2002
Ericsson	Turnkey solutions to design, build and operat mobile phone networks	Davies, 2004
Nokia	Nokia's network-infrastructure solutions, providing network equipment and service to carriers	Wise & baumgartner, 1999: Davies 2006
Thales	Pilot training and simulator-building management.	Davies , 2004
Rolls-Royce	'Power by the Hour' guaranteed flying hours for aero engines	Howells, 2000
Xerox International	Document management services. Guaranteed fixed price per copy.	Mont, 2001
WS Atkins	System integration services and outsourcing solutions	Davies, 2004

Table (3) - Industrial Examples of Servitization